

IN THE UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF DELAWARE

SANOFI, et al., ) Trial Volume 3  
                  )  
Plaintiffs,     )  
                  ) C.A. No. 14-264-RGA  
v.                ) 14-265-RGA,  
                  ) 14-292-RGA,  
GLENMARK PHARMACEUTICALS, ) 14-1434-RGA  
INC., USA, et al.,     )  
                  )  
Defendants.     )

Thursday, June 9, 2016  
8:35 a.m.  
Courtroom 6A

844 King Street  
Wilmington, Delaware

BEFORE: THE HONORABLE RICHARD G. ANDREWS,  
United States District Court Judge

APPEARANCES:

MORRIS, NICHOLS, ARSHT & TUNNELL  
BY: DEREK J. FAHNESTOCK, ESQ.

-and-

FITZPATRICK, CELLA, HARPER & SCINTO  
BY: WILLIAM E. SOLANDER, ESQ.  
BY: DANIEL J. MINION, ESQ.  
BY: JAMES TYMINSKI, ESQ.

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ALSTON & BIRD, LLP  
BY: NATALIE C. CLAYTON, ESQ.  
BY: CHRISTOPHER L. MCARDLE, ESQ.  
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BY: MAUREEN L. RURKA, ESQ.  
BY: JULIA M. JOHNSON, ESQ.  
BY: LOREN G. RENE, ESQ.

Counsel for the Defendant Sandoz

1 THE COURT: Good morning,  
2 everyone. Please be seated. Ms. Clayton, I  
3 guess.

4 MS. CLAYTON: I think there's  
5 still some housekeeping for Plaintiffs first.

6 MR. SOLANDER: Good morning, Your  
7 Honor.

8 THE COURT: Good morning, Mr.  
9 Solander.

10 MR. SOLANDER: So we left off last  
11 time with the argument on Doctor Ardehali and  
12 his testimony and I'd just like to make a brief  
13 offer of proof, if I can.

14 THE COURT: All right.

15 MR. SOLANDER: We would offer --

16 if permitted, we would have offered the

17 testimony of Hossein Ardehali, MD, PhD, who is a

18 cardiologist at Northwestern University and we

19 would have offered him in support of the point

20 that the art was too unpredictable for a person

21 of ordinary skill in the art in 2008 to have

22 expected Dronedarone to reduce cardiovascular

23 hospitalizations without the benefit of the

24 results of the Athena study. Your Honor, I put

1 a sticker on this. I understand it's not  
2 evidence. It's PTX-555, just in case we need to  
3 refer to it at some later point.

4 THE COURT: What is that?

5 MR. SOLANDER: You asked me to  
6 submit the testimony in writing. It's just a  
7 highlighted transcript.

8 THE COURT: All right. So  
9 actually so I'll take that. And so why don't we  
10 do this, because when I was back after we  
11 recessed yesterday, it occurred to me I was kind  
12 of curious as to why nobody was citing much in  
13 the way of authority. So whenever you're  
14 writing me these brief letters you're going to  
15 be writing me about these other issues, if you  
16 have anything that has any actual case authority  
17 on the issue, you can supply that too. And if  
18 for some reason or other the case authority  
19 tells me I was wrong in the ruling I gave last  
20 night, then I will say so and actually read the  
21 transcript and incorporate it into whatever it  
22 is that I'm doing.

23 MR. SOLANDER: If Your Honor makes  
24 that ruling, then we will have to submit both

1                   sides. I'm only offering the things we wanted  
2                   to get into evidence not the counters, of  
3                   course, but if Your Honor makes that ruling,  
4                   the counters will come in and we'll supply it.

5                   THE COURT: Why don't you make  
6                   your offer. I'll let Ms. Clayton at a later  
7                   time put in whatever counters she wants unless  
8                   she's ready to do that right now.

9                   MR. SOLANDER: I think the better  
10                   way to do it is if we can attach the entirety of  
11                   it to this letter.

12                   THE COURT: That will be fine too.

13                   MS. CLAYTON: That's fine.

14                   MR. SOLANDER: Okay. So would you  
15                   like a copy of what it is right now?

16                   THE COURT: No. If you're going  
17                   to attach a copy, you know, that will count as  
18                   being --

19                   MR. SOLANDER: Okay. At the  
20                   moment I'm satisfied I've preserved it for the  
21                   record.

22                   THE COURT: I think you have too.

23                   MR. SOLANDER: Okay. Oh, Your  
24                   Honor, we rest our rebuttal case on the issue of

1 validity. Thank you.

2 THE COURT: Okay. Thank you. Ms.

3 Clayton. Sorry.

4 MS. CLAYTON: This morning, Your  
5 Honor, we're going to have a short deposition  
6 clip.

7 THE COURT: Okay.

8 MS. CLAYTON: It's approximately  
9 15 minutes. 12. Even less. Followed by Doctor  
10 McDuff.

11 THE COURT: Okay.

12 MS. CLAYTON: And Mr. McARDLE will  
13 be introducing the deposition.

14 THE COURT: Okay.

15 MR. McARDLE: Good morning, Your  
16 Honor. Defendants are going to play portions of  
17 the deposition of Mr. John Fritchman. Mr.  
18 Fritchman was deposed on July 29th, 2015, by  
19 counsel for Defendants. Mr. Fritchman is a  
20 current Sanofi employee and is in charge of the  
21 team that markets Multaq in the United States.

22 As Ms. Clayton indicated, the clip will run for  
23 approximately 12 minutes with 10 minutes being  
24 allocated to Defendants and two minutes to be

1                   allocated to Plaintiffs. I'm going to bring up  
2                   the highlighted portions and copies of the  
3                   exhibits for Your Honor.

4                   THE COURT: Okay. That's good.

5                   Thank you.

6                   (Video playing.)

7                   Q. Good morning Doctor Fritchman. Is  
8                   it Doctor or Mr.?

9                   A. Mr.

10                  Q. Okay. Could you please state your  
11                  name for the record?

12                  A. John Fritchman.

13                  Q. Okay. Could you state your  
14                  position currently?

15                  A. I am the brand lead for Multaq in  
16                  the United States for Sanofi.

17                  Q. Okay. And what does that mean,  
18                  brand lead?

19                  A. I am the -- I'm in charge of the  
20                  marketing team that markets Multaq in the United  
21                  States.

22                  Q. Okay. Let's start from the other  
23                  end. After your high school education, can you  
24                  tell me about any college or graduate school

1 that you were involved with?

2 A. I attended -- for my bachelors  
3 degree, I attended United States Military  
4 Academy at West Point, and then I attended -- I  
5 received an MBA from Regis University.

6 Q. What was your degree from West  
7 Point in?

8 A. It was in mathematical science.

9 Q. Okay. Did you obtain any  
10 additional -- did you take any additional  
11 courses after graduating from West Point or  
12 Regis University that involve -- that have a  
13 technical nature?

14 A. No.

15 Q. What does market shaping mean to  
16 you?

17 A. It could mean a lot of things. I  
18 don't know what the context is in this document.

19 Q. What -- what are some of the  
20 things that it could mean?

21 A. You could be -- it could be that  
22 you are trying to establish, for example, rhythm  
23 as an important component to treatment of afib.

24 Q. And what does that mean?

1                   A. So there are three components to  
2 treatment of afib: There's anticoagulation,  
3 there's rate control and there's rhythm control.  
4 And it could mean that as a product that's an  
5 antiarrhythmic agent that's coming into a generic  
6 market, that they want to elevate the treatment  
7 of rhythm alongside of the other components of  
8 treatment of afib.

9                   Q. Would it be a promotion effort for  
10 that use?

11                  A. There will than some promotion,  
12 yes.

13                  Q. To elevate it over other generics  
14 in the market?

15                  A. Not necessarily. It's more  
16 important to elevate the treatment of rhythm in  
17 general.

18                  Q. Why?

19                  A. Because as you saw in their  
20 documents, you have anticoagulation, you have  
21 rate and you have rhythm. So those components,  
22 physicians, they're going to have to make  
23 decisions and -- clinical decisions as to how  
24 they treat afib. So if you're going to be --

1 again, it's important to have the rhythm  
2 component for the patient as much as it is  
3 anticoagulation or rate potentially.

4 Q. Do you physicians and healthcare  
5 providers review a label in consideration  
6 whether to prescribe Multaq to patients?

7 A. Yes.

8 Q. Would it be fair to say that the  
9 content of that label is the major driver for  
10 prescribing Multaq?

11 A. The label is the -- is the guide  
12 by which they should prescribe a product.

13 Q. Okay.

14 A. Yes.

15 Q. And you said is the guide by which  
16 they should prescribe it. Can they prescribe it  
17 any other way?

18 A. That's -- again, that's up to  
19 the -- up to the physician. Again, what we're  
20 guided by is what we can promote. So we can  
21 promote basically only what's in the label.

22 Q. Is the goal of marketing to  
23 elevate the use of your product?

24 A. Marketing is -- is to educate the

1           physicians and to ensure that -- I mean, again,  
2           it's a myriad of things, but it's again, to  
3           ensure that they understand how to appropriately  
4           use Multaq for the appropriate patient for  
5           atrial fibrillation.

6 Q. I'm going to hand you a document  
7 that we're going to mark as Defendant's Exhibit  
8 99.

11 A. No.

12 Q. If you turn to Page 7, below that,  
13 that page is entitled, however, there is room  
14 for a new AF treatment as physicians'  
15 satisfaction with AF -- satisfaction with  
16 current AF treatments is mediocre, 6 to 7 out of  
17 10, whatever the treatment. And there it breaks  
18 down these drugs by rhythm and rate and  
19 identifies the rhythm agents as amiodarone,  
20 flecainide, sotalol, propafenone and the rate  
21 agents as digoxin, carvedilol, diltiazem and  
22 verapamil. Do you see that?

23 A. Yes.

24 Q. Am I describing that correctly?

1                   A. Yes.

2                   Q. Okay. If you could turn to page  
3                   9. A little bit earlier we talked about a  
4                   similar discussion, but at the top of that page  
5                   9 it says the main source of Multaq business at  
6                   launch will be treatment switch, 86 percent.

7                   And there it has a bar chart, it says initiation  
8                   4 percent, switch 86 percent, add-on 10 percent,  
9                   Rx type equals 100 percent. So 4 percent  
10                  discusses initiation.

11                  Is it fair to say that's  
12                  initiation of Multaq in patients who were not  
13                  being treated before?

14                  A. I'm not sure of the definition.

15                  Q. Okay. If you look below that bar,  
16                  it says previous therapy all the way to the  
17                  right?

18                  A. Okay.

19                  Q. And then, if you look to the left  
20                  of that bar, it says previous therapy: None, and  
21                  then it says 4 percent.

22                  A. Okay.

23                  Q. So that means there's 4 percent of  
24                  the patient population that had no therapy. If

1       you look above that, it says initiation 4  
2       percent. Is it fair to say initiation means the  
3       start of new therapy involving Multaq?

4           A. Yes.

5           Q. And then on the top bar, it says  
6       switch 86 percent. And as we discussed earlier,  
7       is that -- is it fair to say that switch is  
8       switching from another antiarrhythmic agent to  
9       Multaq?

10          A. No.

11          Q. What does switch mean to you?

12          A. Switch means -- could mean switch  
13       from anything that they're being prescribed  
14       potentially to Multaq. It could mean a myriad  
15       of things. And I think the chart -- the chart  
16       as it's described here shows a switch from rate  
17       agent or it could be a combination thereof from  
18       another rhythm. So it doesn't -- it could  
19       depend.

20          Q. Fair enough. So switch 86 could  
21       be inclusive of the rate agent or a rate agent  
22       and a rhythm agent; is that correct?

23          A. Yes.

24          Q. I'm going to give you a document

1 that is -- we're going to mark as Defendant's  
2 Exhibit 100. Do you have a reason to doubt this  
3 is a Sanofi document?

4 A. No.

5 Q. Is it fair to draw the conclusion  
6 that Multaq does not have a better efficacy than  
7 amiodarone from this Sanofi document?

8 A. No, I don't think it is fair to  
9 say.

10 Q. Why not?

11 A. Because you don't -- there's  
12 multiple things that go into it. I don't know  
13 everything that's gone into this document.

14 Q. I'm going to give you a document  
15 we're going to mark as Defendant's Exhibit 111.  
16 Okay. You'll take a look at this. I'm sure  
17 you're very familiar with this. This is the  
18 Multaq Dronedarone label prescribing  
19 information. Am I accurate in my description?

20 A. This was the label that was  
21 revised in 2011.

22 Q. Yeah. I was just going to say  
23 this is the August 2011 revised label. But I'm  
24 accurate, this is the prescribing information as

1 of that date?

2 A. Yes.

3 Q. Okay. And if you look at the  
4 indications and usage there on the first page,  
5 it includes the associated cardiovascular risk  
6 factors, doesn't it?

7 A. Yes, it does.

8 Q. And then if you flip the page to  
9 page 2, you'll see it says full prescribing  
10 information at the top and then, under number 1,  
11 it also mirrors the same associated  
12 cardiovascular risk factors; is that correct?

13 A. Yes.

14 Q. Okay. You can set that aside.

15 I'm going to give you a document we're going to  
16 mark as Defendants Exhibit 112.

17 Now, you'll notice this is also  
18 Multaq prescribing information. In the bottom  
19 right-hand corner, it says revised December  
20 2011. This is while you were in charge of  
21 Multaq. So this was during your -- your  
22 involvement with Multaq; is that accurate?

23 A. No, this isn't when I was in  
24 charge. This is when I was a product manager on

1 Multaq.

2 Q. All right. Mr. Fritchman, is it  
3 accurate to say that there are a number of  
4 antiarrhythmic drugs on the market, both in the  
5 rhythm class and the rate class?

6 A. There are -- there are many --  
7 there are various products that are used to  
8 treat atrial fibrillation. There are several  
9 antiarrhythmic agents and then there are  
10 obviously several rate agents that are used in  
11 the treatment of afib, yes.

12 Q. So there were -- I guess it's  
13 accurate to say, also, there was no absence of  
14 products to treat atrial fibrillation?

15 A. I don't understand the question  
16 about when you -- how you refer to it as an  
17 absence of products.

18 Q. Was there any long-felt need that  
19 Multaq had to be on the market or was there --  
20 are -- or were there already products used to  
21 treat atrial fibrillation?

22 A. There was a significant unmet need  
23 in the marketplace in the treatment of atrial  
24 fibrillation.

1 Q. And what was that?

2 A. There were many. The  
3 consideration for treatment for afib is that  
4 the -- the class of drugs utilized have some  
5 significant side effects associated,  
6 particularly in the rhythm component.

7 (Video complete.)

8 MR. McARDLE: Your Honor, just a  
9 few housekeeping matters. We want to move in  
10 JTX-80, JTX-81 and JTX-92 from Mr. Fritchman's  
11 deposition testimony.

12 MR. ROTHMAN: No objection.

13 THE COURT: All right. Those  
14 three are admitted without objection.

15 MR. McARDLE: And then we have a  
16 few other -- a few other exhibits we're going to  
17 be moving in as well. There's DTX-78, which is  
18 your claim construction opinion.

19 THE COURT: You don't need to move  
20 the claim construction opinion into evidence.

21 MR. McARDLE: Well, we want it on  
22 the record for appeal, Your Honor.

23 THE COURT: It's on the record.

24 MR. McARDLE: Okay. The

1 transcript, is that -- do we need to move that  
2 in?

3 THE COURT: The transcript of  
4 what?

5 MR. McARDLE: Of the claim  
6 construction hearing, Your Honor.

7 THE COURT: No.

8 MR. McARDLE: Okay. Well, you can  
9 tell me if I'm mistaken in the next few as well.  
10 Portions of the '167 Patent file history, just  
11 specifically the application and reasons for  
12 allowance. That's DTX-331. DTX-332 is exhibits  
13 or sorry excerpts from the joint claim  
14 construction chart, specifically.

15 THE COURT: The Markman issues are  
16 preserved without doing anything at trial.

17 MR. McARDLE: Okay. Okay. Your  
18 Honor. Thank you, Your Honor.

19 THE COURT: Okay. Thank you, Mr.  
20 McArdle.

21 MR. SOLANDER: Your Honor, with  
22 respect to the patent file history of the patent  
23 that's in this case, which I understand he was  
24 just offering, I suppose that can come in, I

1 don't see a problem with that --

2 THE COURT: Well, but, you know,  
3 it drives me crazy people just admitting  
4 documents that have no apparent connection to  
5 anything that's actually a trial issue.

6 MR. SOLANDER: I'm not offering  
7 it. I'm not offering it. I was just saying I  
8 don't want excerpts, I want the whole thing.

9 MS. CLAYTON: Your Honor, there is  
10 one document that is on that list that was not  
11 part of the claim construction.

12 THE COURT: Okay.

13 MS. CLAYTON: And that is the  
14 DTX-331, the excerpts of the '167 Patent file  
15 history.

16 THE COURT: What is the relevance  
17 to the trial we're having?

18 MS. CLAYTON: The relevance to the  
19 trial is to show the original scope of the  
20 claims that Plaintiffs or the patentee requested  
21 with the patent office, and then the ones they  
22 eventually obtained that were much narrower.

23 THE COURT: Did some witness refer  
24 to this?

1 MS. CLAYTON: I mean, it was  
2 referred to during Doctor Radzik's deposition,  
3 the professionals, and then during the opening,  
4 I know we saw the original scope and then  
5 obviously we've seen the currently narrowed  
6 claims quite frequently from -- I mean, the  
7 narrow claims that ultimate issues were  
8 discussed by almost every witness.

9 THE COURT: And this proves what?

10 MS. CLAYTON: It's just to show  
11 that originally they had requested a much  
12 broader invention and then they narrowed that  
13 invention during prosecution.

14 THE COURT: That proves what?

15 MS. CLAYTON: Well, a couple of  
16 things, Your Honor. First, there is an argument  
17 here that they are not entitled to the original  
18 priority date, which Doctor Radzik was talking  
19 about.

20 THE COURT: Okay. That's good.

21 I'll let it in for that.

22 MR. SOLANDER: Your Honor, I don't  
23 know that those excerpts go to that at all. She  
24 was talking about an office action in the

1 allowance.

2 THE COURT: Well, that would be --  
3 so, you know, I'm probably happy to have the  
4 entire file history admitted into evidence.

5 MS. CLAYTON: We don't object to  
6 that. We were just trying to focus on what we  
7 needed.

8 THE COURT: Here's what we're  
9 going to do. I'm more and more appreciating the  
10 stuff that Judge Robinson does. When we have  
11 the briefing after this, if you don't mention in  
12 the briefing all these exhibits we're  
13 introducing, I'm going to strike them from the  
14 record. I mean, because it's just -- because I  
15 do think that a lot -- I had my doubts as to how  
16 many of these things are actually being admitted  
17 for anything other than they were mentioned, so  
18 let's admit it. It's not a rule that if you  
19 mention an exhibit you have to admit it into  
20 evidence. But anyway, prosecution history  
21 sounds plausible to me. There's no objection.  
22 It's admitted. You're going to give me DTX-331?

23 MR. SOLANDER: That's not the  
24 entirety of the prosecution history, that's my

1 point. We can figure out that number and tell  
2 Your Honor. It's not a problem.

3 THE COURT: Okay. All right. Are  
4 we up to Doctor McDuff?

5 MS. CLAYTON: Yes. At this time  
6 Defendants call Doctor McDuff to the stand.

7 Your Honor, may we approach the  
8 Court.

9 ROBERT DeFOREST McDUFF,  
10 the deponent herein, having first  
11 been duly sworn on oath, was  
12 examined and testified as follows: BY  
13 MS. CLAYTON:

14 Q. Good morning, Doctor McDuff.

15 A. Good morning.

16 Q. Would you please state your name  
17 for the record?

18 A. DeForest McDuff.

19 Q. And very briefly, what were you  
20 asked to testify about here today?

21 A. I was asked to testify about the  
22 alleged commercial success of Multaq.

23 Q. And have you prepared slides today  
24 to assist with that testimony?

1                   A. I have.

2                   Q. And have you prepared a slide that  
3 briefly summarizes your educational and work  
4 history?

5                   A. Yes, that's the next slide.

6                   Q. Could you briefly, using this  
7 slide, describe for us your educational and work  
8 history?

9                   A. Yes, I have bachelors degree in  
10 mathematics and economics from the University of  
11 Maryland. I have a masters degree and a PhD in  
12 economics from Princeton University. I work as  
13 an economic consultant at a company called  
14 Intensity. I'm a vice president there and head  
15 of the Boston office. I have more than 10 years  
16 of experience in consulting, finance and  
17 economic research.

18                   Q. And has your work involved being  
19 an expert in pharmaceutical litigation cases?

20                   A. Yes, I worked on more than 30  
21 cases.

22                   Q. And have you dealt with issues  
23 related to commercial success in pharmaceutical  
24 litigations?

1                   A. Yes, in more than 20 cases.

2                   Q. And if you look at JTX-234, which  
3 is in your binder.

4                   A. Okay.

5                   Q. Is this your CV?

6                   A. Yes, it is.

7                   Q. Is it current and accurate?

8                   A. Yes, as of January 2016.

9                   MS. CLAYTON: And Your Honor, we  
10                  would tender Doctor McDuff as an expert witness  
11                  in economic analysis as it pertains to  
12                  commercial success.

13                  MR. ROTHMAN: No objection.

14                  THE COURT: You may proceed.

15                  BY MS. CLAYTON:

16                  Q. What were you asked to do in this  
17                  case, Doctor McDuff?

18                  A. I was asked to evaluate the  
19                  alleged commercial success of Multaq. I was  
20                  also asked to review the reports submitted by  
21                  Mr. Tate and Doctor Reiffel as they pertain to  
22                  commercial success.

23                  Q. And what is your understanding of  
24                  commercial success?

1                   A. Commercial success is one of the  
2 secondary considerations that's used in the  
3 evaluation of obviousness or can be used. The  
4 idea is that if a product is commercially  
5 successful and it were obvious it would have  
6 been brought to market sooner in response to  
7 market forces.

8                   Q. How did you develop that  
9 understanding?

10                  A. That's based on my experience as  
11 an economist working on a number of cases of  
12 this type and discussions and review of case law  
13 over the years.

14                  Q. And have you reached conclusions  
15 related to the commercial success of Multaq in  
16 this case?

17                  A. I have.

18                  Q. And have you prepared a slide that  
19 summarizes those opinions?

20                  A. Yes.

21                  Q. If you could go to the next slide.

22                  So using this slide, can you briefly summarize  
23 for the Court what your opinion is related to  
24 Multaq and its commercial success are?

1                   A. Yes, number 1, Multaq has not been  
2                   a commercial success. Number 2, there were  
3                   disincentives for development in the form of  
4                   blocking patents and exclusivity that weaken the  
5                   economic relevance of commercial success here.

6                   And number 3, Plaintiffs have not demonstrated a  
7                   nexus to the patents in suit.

8                   Q. And how did you go about  
9                   developing these opinions for this case?

10                  A. I approached this case the same  
11                  way as all my cases. I analyze sales data,  
12                  profit data, market analysis, internal Sanofi  
13                  documents, deposition testimony, things of that  
14                  nature.

15                  Q. And are there some primary factors  
16                  that led you to your conclusions in this case?

17                  A. Yes, you can see that on the next  
18                  slide.

19                  Q. And can you just briefly describe  
20                  for us what each of these points is?

21                  A. Yes. Number 1, Multaq sales are  
22                  low. Number 2, Multaq has a low market share in  
23                  a variety of market definitions. Number 3,  
24                  Multaq has future limited opportunity. In other

1 words, sales are unlikely to grow significantly  
2 from here. Number 4, Multaq has not earned an  
3 economic profit and is unlikely to ever earn an  
4 economic profit. Number 5, blocking patents and  
5 exclusivity limit the economic relevance of  
6 commercial success here. And number 6,  
7 Plaintiffs have not demonstrated a nexus between  
8 the '167 Patent and sales in the use of Multaq.

9 Q. So let's go through these in order  
10 and let's start with the low sales. Now, did  
11 you evaluate the Multaq sales in this case?

12 A. I did.

13 Q. And have you created a  
14 demonstrative that shows those sales through  
15 launch?

16 A. Yes.

17 Q. If we could look at slide 6 from  
18 your demonstratives, what is this slide showing  
19 us?

20 A. This slide shows worldwide Multaq  
21 sales from 2009 to 2015. As you can see, they  
22 grew to around \$350 million.

23 Q. And what is the -- from 2011 and  
24 2015, what are we seeing there for the market

1 sales for Multaq?

2 A. Well, they grew in early years but  
3 since 2011 they have been relatively flat and  
4 controlling for inflation they're actually  
5 declining in recent years.

6 Q. And in particular, what are we  
7 seeing between the years of 2014 and 2015?

8 A. Well, that's the decline that I  
9 was talking about. You can see the decline here  
10 in nominal terms. Controlling for inflation  
11 it's even greater.

12 Q. And what are the level of sales to  
13 date tell you about Multaq?

14 A. Well, \$350 million isn't that  
15 significant, not in the pharmaceuticals  
16 industry. And we've got some -- I'll discuss  
17 that more on the next slide.

18 Q. Now, what underlying data did you  
19 rely on in creating this slide?

20 A. These sales come from the Sanofi  
21 public filings to investors, they are 20F's.

22 Q. Okay. And if you could quickly  
23 look at DTX-3, DTX-211, DTX-330A, JTX-148A,  
24 JTX-149B, JTX-150B, JTX-151B and JTX-152B. Is

1                   that the information related to the calculation  
2                   you performed here and the underlying data you  
3                   relied on?

4                   A.    Yes.

5                   MS. CLAYTON:  And Your Honor, we  
6                   would offer into evidence -- some of these have  
7                   already been moved in, but we would offer  
8                   DTX-211, which has not been moved in.  DTX-330A,  
9                   JTX-149B, JTX-150B, JTX-151B and JTX-152B.

10                  MR. ROTHMAN:  No objection.

11                  THE COURT:  All right.  Admitted  
12                  without objection.

13                  BY MS. CLAYTON:

14                  Q.  Are you familiar with the term  
15                  blockbuster drug?

16                  A.  I am.

17                  Q.  And what does that term mean?

18                  A.  It's a term that's used in the  
19                  industry that refers to a drug that has more  
20                  than a billion dollars in sales in a calendar  
21                  year.

22                  Q.  And is Multaq a blockbuster drug?

23                  A.  It's not.

24                  Q.  And what is the relevance of

1 comparing Multaq to a blockbuster drug?

2 A. Well, the relevance or the purpose  
3 is to try to get some benchmarks for evaluating  
4 whether Multaq is a success. It's not required  
5 that a drug be a blockbuster in order to be a  
6 commercial success, but it is one benchmark  
7 that's used in the industry to describe a  
8 successful or a profitable product.

9 Q. And did you also compare the  
10 Multaq sales to other benchmarks in the  
11 industry?

12 A. Yes, I did.

13 Q. And have you also created a  
14 demonstrative to illustrate this?

15 A. Yes, that's the next slide.

16 Q. If we can take a look at slide 7.  
17 Can you describe for us what you're showing on  
18 this chart?

19 A. Yes, this slide shows Multaq sales  
20 in the context of the broader industry. So this  
21 is from peer-reviewed published economic  
22 literature on returns to pharmaceutical research  
23 and development. And there are four lines here.  
24 The first is 1st Decile drugs, the second is 2nd

1 Decile, the third is mean or average drug sales  
2 and the 4th in red is Multaq at the bottom.

3 Q. And when you say 1st Decile, what  
4 does that mean?

5 A. That refers to drugs that are in  
6 the top 10 percent, so from the 90th percentile  
7 to the 99th percentile.

8 Q. And 2nd Decile?

9 A. Those are in the second 10  
10 percent, so from the 80th percentile to the 89th  
11 percentile.

12 Q. Okay. How does Multaq compare to  
13 those in the mean?

14 A. Multaq is significantly less than  
15 1st Decile drugs. As you can see, 1st Decile  
16 drugs exceed a billion dollars a year by the  
17 fourth year on the market and grow to roughly  
18 \$2.5 billion per year. 2nd Decile drugs grow to  
19 about 8- or \$900 million at their peak level.

20 Both of these types of drugs are really the  
21 industry drivers of profitability. It's only  
22 the top three deciles of drugs that actually  
23 turn an economic profit on average. Multaq lies  
24 below the average drug or the mean drug. And

1       this is important because it's known in the  
2       literature that average drugs tend to be about  
3       break even from economic perspective. In other  
4       words, the profits just about compensate for the  
5       cost of commercialization, but not more. So the  
6       fact that Multaq is below the average indicates  
7       that it's unlikely to become economically  
8       profitable.

9                   Q. Now, it looks like you obtained  
10       the chart at the first, second and mean lines  
11       from an article; is that right?

12                  A. Yes.

13                  Q. And if you turn to JTX-241, is  
14       that the article where you obtained that  
15       information from?

16                  A. It is, yes.

17                  MS. CLAYTON: And Your Honor, we'd  
18       offer JTX-241 in evidence.

19                  MR. ROTHMAN: No objection.

20                  THE COURT: All right. Admitted  
21       without objection.

22       BY MS. CLAYTON:

23                  Q. And the mean for Multaq or the  
24       line for Multaq, where did you get that

1 information?

2 A. That information comes from the  
3 Sanofi 20F's from the previous slide and they  
4 have been adjusted for inflation to put them on  
5 an apples to apples basis relative to these  
6 lines from the literature.

7 Q. Now, based on the chart and this  
8 data here, does Multaq appear to be a commercial  
9 success in your opinion?

10 A. No.

11 Q. And why not?

12 A. Well, as indicated, Multaq sales  
13 just aren't that significant, not in the  
14 pharmaceuticals industry. And in particular,  
15 lying well below other profitable drugs and  
16 lying below even break even drugs in terms of  
17 the average. It's unlikely to turn an economic  
18 profit.

19 Q. All right. Now, let's move onto  
20 the second topic that you had in your slides,  
21 low market share. And what is market share?

22 A. Market share is a measure of use  
23 of a particular product divided by the total use  
24 in the market.

1                   Q. And why are market shares relevant  
2 for commercial success?

3                   A. They're relevant because they  
4 provide another comparison or another benchmark  
5 to competitive drugs or drugs in the same  
6 market.

7                   Q. And are there two different ways  
8 to analyze market share via revenue and via  
9 prescriptions for pharmaceuticals?

10                  A. There are, those are both used in  
11 the pharmaceuticals market.

12                  Q. And were you here for Mr. Tate's  
13 testimony yesterday?

14                  A. I was.

15                  Q. And as part of that, did he do an  
16 analysis of market share in his testimony?

17                  A. Yes.

18                  Q. And did he do a market share for  
19 both revenues and for total prescriptions?

20                  A. Yes, he did.

21                  Q. And do you agree with Mr. Tate's  
22 conclusions on the market share?

23                  A. No.

24                  Q. Have you prepared a slide that

1           demonstrates or describes your disagreement with  
2           Mr. Tate?

3                   A. Yes, that's the next slide.

4                   Q. And so can you briefly tell us the  
5                   high level of your disagreement and then I will  
6                   go through those one by one?

7                   A. Sure. This chart shows some of  
8                   the points put forward by Mr. Tate and some of  
9                   my responses to those points. Number one, Mr.  
10                  Tate focuses on revenue share and those are  
11                  flawed in the highly generic market where the  
12                  prices are very different. Number two examines  
13                  competition with AAD's only, yet evidence in the  
14                  case that Multaq competes with a broader set of  
15                  AF drugs. And number three, even if you accept  
16                  his market definition, I don't find an 11  
17                  percent market share to be a strong indicator of  
18                  commercial success.

19                  Q. Okay. So let's start with Mr.  
20                  Tate's focus on revenue share. And Ted, can we  
21                  bring up Tate slide 10 from yesterday? And this  
22                  is the chart that Mr. Tate used to discuss the  
23                  revenue shares; is that right?

24                  A. Yes.

1                   Q. In your opinion, is Mr. Tate's  
2                   chart a fair representation of Multaq's market  
3                   share?

4                   A. No, it's not.

5                   Q. Why not?

6                   A. Well, because as Mr. Tate  
7                   testified yesterday, there's only two branded  
8                   drugs out of six AAD's on the market. And so  
9                   because Multaq has a significantly higher price  
10                   due to patent protection from the generics, all  
11                   this market share tells you is that Multaq is  
12                   one of the few branded drugs with patent  
13                   protection on the market. It's just not that  
14                   informative of Multaq's relative use.

15                   Q. So is it fair to say that Multaq's  
16                   higher price is the reason that it enjoys higher  
17                   market share in the revenues market share?

18                   A. Yes, that's right.

19                   Q. You also mentioned price.

20                   Yesterday Doctor Tate testified that the premium  
21                   price Multaq enjoys is evidence of Multaq's  
22                   commercial success. Do you recall that  
23                   testimony?

24                   A. I do.

1 Q. Do you agree with that?

2 A. No.

3 Q. Why not?

4 A. Because this is going to be true  
5 in every single situation where you have a  
6 branded drug that has patent protection compared  
7 to prices of generics. They're higher because  
8 they have patent protection and drugs without or  
9 with generic equivalents do not, so that's  
10 really the driver. Doesn't tell us that much  
11 about commercial success.

12 Q. All right. Now, let's move on to  
13 the next criticism you had with Mr. Tate's  
14 market share analysis and that's mainly the  
15 market that he relies on. So again, how did Mr.  
16 Tate define the relevant market for Multaq?

17 A. He defined the relevant market  
18 based on antiarrhythmic drugs only.

19 Q. And do you believe that's the  
20 appropriate description of the market in which  
21 Multaq competes?

22 A. No. In my opinion that's too  
23 narrow.

24 Q. And why do you say that?

1                   A. Because evidence indicates  
2 competition and substitution over a broader  
3 range of drugs, not just the AAD's.

4                   Q. And so with what other types of  
5 drugs do you believe that Multaq competes with?

6                   A. It also competes with rhythm  
7 control -- it competes with rhythm control  
8 drugs, of course, also with rate control drugs  
9 and to some extent anticoagulants as well.

10                  Q. And what do you base that  
11 conclusion on?

12                  A. That's based on my review of the  
13 evidence, particularly Sanofi internal documents  
14 and third-party market research.

15                  Q. All right. Let's look at some of  
16 those documents. Ted, can we see JTX-242?  
17 Doctor McDuff, what is this document?

18                  A. This is a Multaq launch plan  
19 created by Sanofi prior to launch in January  
20 2006.

21                  Q. And if we could look at the last  
22 section on that first page, it says market size.  
23 What is Sanofi saying here?

24                  A. Here they're evaluating the

1 commercial opportunity for Multaq. And they're  
2 examining the AF market. That's the atrial  
3 fibrillation market. They have evaluation for  
4 that market that they are trying to obtain. You  
5 can see in the second sentence here the  
6 antiarrhythmic class of agents is reported as a  
7 smaller segment, so in other words Sanofi is  
8 thinking about the AF market broadly and they  
9 think of the AAD's as a class or a segment of  
10 that market.

11 Q. If we could look at DTX-12 now.

12 And what is this document?

13 A. This is an e-mail. And if you go  
14 to page 4 of this document you'll see the plan  
15 itself. This is a Multaq marketing plan. This  
16 was completed by Sanofi after product launch.

17 Q. And from your review of the  
18 document, that was my question, approximately  
19 what year was this created in?

20 A. Around 2010.

21 Q. And I think you said that was  
22 after Multaq was launched in the market; is that  
23 right?

24 A. Yes.

1                   Q. If we could look at page 10 of  
2 this document, ends in bates number 1135. So  
3 what is this chart telling us right here?

4                   A. This chart is an analysis of  
5 Multaq use and where Multaq business is coming  
6 from, so it shows a variety of sources or  
7 originations. Number one switches from other  
8 AAD's. Number two, there's some switching from  
9 rate control treatment. Number three, there's  
10 adding to rate control and adding to Warfarin or  
11 anticoagulants, so you can see that there's  
12 competition in Multaq's use and business  
13 actually comes from a wide range of sources, not  
14 just other AAD's.

15                   Q. Okay. Now, let's look at one of  
16 the other documents you mentioned DTX-205. And  
17 what is this document?

18                   A. This document is a Medgadget  
19 research report. They're a third-party market  
20 research firm.

21                   Q. What is this report relating to?

22                   A. It relates to the atrial  
23 fibrillation market.

24                   Q. And if we could look at page 3 of

1           this document. The second full paragraph where  
2           it says all sectors, call that out. And what is  
3           Medgadget saying about the AF market here?

4           A. Well, here they are confirming  
5           what we see internally at Sanofi, so they are  
6           referring to all sectors of the AF market have  
7           been historically saturated with generics. And  
8           this confirms the notion that there's a  
9           commercial opportunity in the broader AF market  
10           and there are segments that people think about,  
11           obviously the rate control, the rhythm control  
12           and anticoagulants.

13           Q. So taking the documents we see  
14           together, what does this tell you about the  
15           Multaq, in which market it competes?

16           A. It indicates a broader notion of  
17           competition and market opportunity than just the  
18           AAD's.

19           Q. In addition to these documents  
20           have you heard any testimony in the course of  
21           this trial that further confirms that for you?

22           A. Yes. This is also consistent with  
23           the deposition testimony of Mr.  
24           Fritchman that

1 we heard this morning, as well as  
2 testimony from  
3 Doctor Zusman.

4 Q. All right.

5 MS. CLAYTON: And Your Honor, for  
6 the record, Defendants would offer JTX-242,  
7 PTX-12 and PTX-205.

8 MR. ROTHMAN: No objection.

11 BY MS. CLAYTON:

12 Q. Did you prepare a slide  
13 demonstrating your calculation of the market  
14 share based on prescriptions, using the various  
15 markets that we've just discussed?

16 A. Yes, I did.

17 Q. And if we could turn to the next  
18 slide, which is slide 10.

19 MR. ROTHMAN: Your Honor, we have  
20 an objection to an exhibit that's nested  
21 throughout this demonstrative. You can see this  
22 demonstrative refers to attachments B13 and B14,  
23 which are DTX-290 and 291. Those refer to an  
24 exhibit DTX-294A, 295A that we believe is

1       objectionable.

2                   THE COURT: And it's objectionable  
3 because?

4                   MR. ROTHMAN: Because the  
5                   witness -- the document itself is a collection  
6                   of IMS data. The document wasn't produced to us  
7                   in fact discovery, so we didn't have the  
8                   opportunity during fact discovery to figure out  
9                   what the actual IMS data was. When we were  
10                  presented with the IMS date in his expert report  
11                  and we asked him what that collection was, he  
12                  did not know. He said he received that  
13                  information from counsel -- counsel or the  
14                  client. He was not sure which had procured it  
15                  from IMS, he wasn't familiar with what the  
16                  communication was made from counsel or the  
17                  client to obtain that information. And when I  
18                  asked him why there were certain products on the  
19                  list and not on the list, he was not able to  
20                  tell me, because he did not know what request  
21                  was made that arrived at the document. Lack of  
22                  foundation.

23                   THE COURT: So that's your  
24                  objection, lack of foundation?

1 MR. ROTHMAN: Right.

2 THE COURT: All right. Why don't  
3 you ask some questions about that.

4 MS. CLAYTON: I can establish the  
5 foundation of those documents, Your Honor. I  
6 would just like to say I think that was an  
7 incorrect characterization of Doctor McDuff's  
8 testimony in his deposition.

9 May I approach the witness with  
10 these two documents, Your Honor?

11 THE COURT: Yeah. So what he said  
12 in his deposition doesn't really matter. What  
13 he says right now is what matters, okay?

14 MS. CLAYTON: Okay.

15

16 BY MS. CLAYTON:

17 Q. Doctor McDuff, you've been handed  
18 two documents which are DTX-294 and 295. What  
19 are those documents?

20 A. These are attachments C2 and C3 to  
21 my expert report. They provide the raw  
22 underlying IMS health data that I used for the  
23 calculation of the market shares on the slide  
24 that's up on the screen.

1                   Q. And how did you go about obtaining  
2 this IMS data?

3                   A. In order to obtain the IMS health  
4 data I had to request of counsel to get a  
5 broader set of IMS health data. The IMS health  
6 data that was provided by Mr. Tate was limited  
7 to AAD's only and the evidence I reviewed  
8 indicated a broader market definition, so I  
9 needed more data in order to make that market  
10 share calculation. So I requested data from IMS  
11 Health on the National Prescriptions Audit.

12                  That's related to attachment C2 and the National  
13 Disease and Therapeutic Index, the NDTI data.

14                  That's on attachment C3. I requested  
15 information on drugs that were used for atrial  
16 fibrillation.

17                  Q. And you referred to C2 and C3.  
18                  Which trial exhibit numbers do those documents  
19 have on the front?

20                  A. DTX-294, that's for attachment C2.  
21 And DTX-295, that's for attachment C3.

22                  Q. And what exactly -- what type of  
23 IMS data did you request from counsel in terms  
24 of the actual drug markets you were looking for?

1 A. I requested information from the  
2 National Prescriptions Audit because I  
3 wanted to  
4 perform a prescription share. In addition, I  
5 requested information from the National Disease  
6 and Therapeutic Index. That provides diagnosis  
7 codes, so it allows you to factor the market  
8 shares for atrial fibrillation use only. In  
9 other words, these market shares are limited to  
10 just use for atrial fibrillation. Where an  
11 anticoagulant, for example, that has a lot of  
12 non-atrial fibrillation use, the NDTI data  
13 allows you to factor that out in the  
14 calculation.

15 Q. And what is your understanding of  
16 how counsel obtained the IMS data for you?

20 Q. And is it your understanding that  
21 pharmaceutical companies commonly have  
22 subscriptions to this type of data?

23 A. Yes, it's very common.

24 Q. So once you received the data, did

1 you review it?

2 A. Yes.

3 Q. Do you frequently receive this  
4 type of IMS data in other cases?

5 A. Yes, all the time.

6 Q. How often do you think you review  
7 IMS data?

8 A. I've used it in at least 15 cases.

9 Q. Okay. And so when you reviewed  
10 the data, did the data comport with previous  
11 data that you had seen from IMS?

12 A. Yes, absolutely.

13 Q. Did it appear to be the data that  
14 you had requested from IMS?

15 A. Yes.

16 Q. In your opinion, is there -- is it  
17 the data that you had requested?

18 A. Yes.

19 MS. CLAYTON: Your Honor, we would  
20 offer these two exhibits into evidence.

21 THE COURT: All right. I'll allow  
22 it on that basis and you, Mr. Rothman, can  
23 address it on cross-examination.

24 MR. ROTHMAN: Great. Thank you,

1       Your Honor.

2       BY MS. CLAYTON:

3                   Q. So if we could bring back up slide  
4                   10. And it's already up there. We had started  
5                   to discuss the relevant markets that you have  
6                   outlined here. What is the first one you have  
7                   here that says atrial fibrillation?

8                   A. This includes all atrial  
9                   fibrillation use of rate control drugs, rhythm  
10                  control drugs and anticoagulants.

11                  Q. And why did you list that as a  
12                  relevant market?

13                  A. Well, this is relevant because of  
14                  the broader nature of competition. They are all  
15                  trying to treat atrial fibrillation. There's  
16                  different methods to do so, but they all end up  
17                  with the same objective or the same end result.

18                  Q. Okay. And if we use the broader  
19                  atrial fibrillation market, what was Multaq's  
20                  peak share in 2015?

21                  A. It's peak share as of several  
22                  years ago, around 2011, was 2.4 percent and as  
23                  of last year it has declined to 1.4 percent.

24                  Q. And for the atrial fibrillation

1 market, which data between DTX-294 and 295 did  
2 you rely on?

3 A. It's a combination of both. It's  
4 based on the number of prescriptions having been  
5 factored for atrial fibrillation use only.

6 Q. Okay.

7 THE COURT: So Doctor McDuff, if  
8 somebody happens to prescribe Warfarin and it  
9 was described as being because they of atrial  
10 fibrillation, that would be part of the market  
11 that you would say Multaq was -- that you get  
12 this 2 or 1 percent from?

13 THE WITNESS: Yes, correct. If it  
14 were prescribed for something else that had a  
15 different diagnosis code, it would not be in  
16 this calculation.

17 BY MS. CLAYTON:

18 Q. And if we look at this second row  
19 here, the rate control and rhythm control, what  
20 market does that include?

21 A. That's limited to just the rate  
22 control drugs and just the rhythm control drugs.

23 Q. And why did you also list this  
24 here?

1                   A. Because I think there's at least  
2                   competition with the rate control drugs. And so  
3                   in this relevant market, it relates to just  
4                   treatment of those two classes.

5                   Q. Okay. And what was Multaq's peak  
6                   share in this market in their 2015 share?

7                   A. The peak share was 4.3 percent and  
8                   its declined to 2.7 percent as of last year.

9                   Q. And again, what data did you use  
10                  to reach these percentages?

11                  A. These are the same IMS health data  
12                  we've been discussing, DTX-294 and DTX-295.

13                  Q. Okay. And finally, the third row  
14                  you have rhythm control only (Tate Report).  
15                  What market is that?

16                  A. This is limited to the AAD's only  
17                  as presented by Mr. Tate.

18                  Q. And the peak share of 10.8 and the  
19                  2015 share of 7.1 percent, are those the figures  
20                  that Mr. Tate offered yesterday?

21                  A. Yes.

22                  Q. And I just want to make sure this  
23                  is clear. The top of the slide says total  
24                  prescriptions. So what market share calculation

1 are we focused on in this slide?

2 A. This is the prescription share.

3 Q. As opposed to the revenue share;

4 is that right?

5 A. Correct.

6 THE COURT: I'm sorry, Ms.

7 Clayton. Is this the U.S. market or the

8 worldwide market.

9 THE WITNESS: This is U.S. IMS

10 data only is for the U.S.

11 BY MS. CLAYTON:

12 Q. So in your opinion, do any of

13 these market shares demonstrate commercial

14 success?

15 A. No, not in my view.

16 Q. And why is that?

17 A. These aren't the kind of market

18 shares that represent a new product coming on

19 the market and capturing the commercial

20 opportunity of that market. Even with the

21 rhythm control only at 11 percent peak share is

22 not that high. It's declined to only 7 percent

23 in recent years. And with the broader market

24 definitions, we have a market share in the low

1 single digits.

2 Q. Now, let's move on to the next  
3 topic, which is limited future opportunity. And  
4 what do you mean by that?

5 A. Here I'm referring to Multaq's  
6 potential to grow in the future, whether it can,  
7 you know, achieve significantly more sales in  
8 the future than it has today.

9 Q. And what information did you  
10 review in determining Multaq's future  
11 opportunity?

12 A. I reviewed evaluations from third  
13 parties studying the market. I reviewed  
14 information from the FDA.

15 Q. All right. And based on your  
16 review, do you believe Multaq has a strong  
17 opportunity to make higher sales in the future?

18 A. No.

19 Q. A why not?

20 A. We can see one example here on the  
21 next slide.

22 Q. Actually I think it's -- could you  
23 bring up DTX-184, Ted. And what is this  
24 document?

1                   A. This document is an FDA safety  
2 announcement related to the risk of death and  
3 serious cardiovascular adverse events.

4                   Q. And if we could look at the first  
5 full paragraph in your safety announcement.  
6 What is that saying?

7                   A. This is saying that FDA has  
8 completed a safety review of Multaq and it has  
9 shown significant risk including death and  
10 serious cardiovascular events. And this is a  
11 warning that the FDA issues for prescribers of  
12 Multaq.

13                  Q. And whether when was this issued?  
14 What's the date?

15                  A. In 2011.

16                  Q. And how does this influence your  
17 opinion on Multaq's future opportunity?

18                  A. This is the kind of safety warning  
19 that you expect to limit growth of future sales  
20 going forward.

21                  Q. If we could look at another  
22 document, DTX-195. What is this document?

23                  A. This is a document from a  
24 third-party market research firm relating to the

1 top ten drug launch disasters.

2 Q. Okay. And if we could turn to the  
3 second page, do you see Multaq about half way  
4 down that list?

5 A. Yes, I do.

6 Q. So what is this article saying  
7 about Multaq?

8 A. Well, as the title suggests, it's  
9 evaluating the top 10 drug launch disasters  
10 around this time period. So it identified  
11 Multaq because of this warning and this  
12 increased risk of death and cardiovascular event  
13 as a failed drug launch or an unsuccessful drug  
14 launch.

15 Q. All right. And if we could turn  
16 to DTX-199 and pull that up. What is this  
17 document?

18 A. This is a second third-party  
19 market research report from Global Data.

20 Q. And who is Global Data?

21 A. They are a firm that provides  
22 third-party market research in the  
23 pharmaceutical industry.

24 Q. And what is this report about?

1                   A. This is about atrial fibrillation.

2                   Q. All right. If we could look at  
3 page 7 of this document. There on the left  
4 column about a third of the way down there is  
5 a -- yeah, right there, there's a sentence  
6 starting with subsequently. And what is this  
7 sentence telling us?

8                   A. This describes Sanofi's aim to  
9 develop an effective and safe alternative to  
10 amiodarone, but was identifying the increased  
11 risk of death and cardiovascular events that was  
12 identified in the FDA announcement. So in other  
13 words, what we expect to see is also being  
14 confirmed by parties that perform market  
15 analysis and identification of future  
16 opportunity.

17                   Q. And taking the three documents  
18 that we've just seen together, what does this  
19 tell you about Multaq's future opportunity?

20                   A. Well in total that it's limited.  
21 We don't expect Multaq sales to grow  
22 substantially from here.

23                   Q. Okay.

24                   MS. CLAYTON: And Your Honor, we

1 would offer DTX-184 and 195 and 199 into  
2 evidence.

3 MR. ROTHMAN: No objection.

4 THE COURT: All right. Admitted  
5 without objection.

6 BY MS. CLAYTON:

7 Q. And how does Multaq's limited  
8 future opportunity influence your opinions on  
9 commercial success?

15 Q. Okay. So let's turn next to your  
16 fourth factor, no economic profitability. And  
17 first, what is economic profitability?

1                   Q. And is economic profitability the  
2 same as accounting profit?

3                   A. No, it's different. Accounting  
4 profits usually refer to profits or losses in a  
5 particular calendar year, so how much did a drug  
6 earn in 2015, for example. Economic profit  
7 refers to was there an economic profit over a  
8 long period of time accounting for all of the  
9 costs and all of the profits that were earned.

10                  Q. And why are economic profits  
11                   relevant to the analysis of commercial  
12 success?

13                  A. Economic profits really get at the  
14 core of what commercial success is all about.  
15                  We're trying to answer the question, were there  
16 economic incentives for the market to bring the  
17 product sooner. And if there's an economic  
18 profit opportunity, then it's, you know, a  
19 positive factor on that inference.

20                  Q. And have you created a slide that  
21 shows what goes into an economic profitability  
22 analysis?

23                  A. I have, yes.

24                  Q. And if we could look at slide 13,

1       please. You have some bullet points here, so  
2       let's go through them one by one. First you  
3       have that the analysis includes or evaluates the  
4       incentive to develop a product. What do you  
5       mean by that?

6                   A. Well, there I'm referring to the  
7       purpose of the economic profit analysis, we're  
8       trying to evaluate whether based on the  
9       objective sales and profits we observe, there  
10       would have been an economic incentive to bring  
11       this product to market.

12                  Q. And the second primary bullet  
13       point is compares sales and profits to  
14       commercialization costs. What do you mean by  
15       that?

16                  A. There I'm referring to all the  
17       economic costs that go into drug development and  
18       drug commercialization. So number one, cost of  
19       clinical trials, we know that cost of clinical  
20       trials are very expensive, hundreds of millions  
21       of dollars and they occur over a very long  
22       period of time. Those are out of pocket  
23       expenses. Second there's the opportunity costs  
24       of capital. When drugs put up hundreds of

1                   millions of dollars over a decade or more, you  
2                   have to get a return on the investment, so that  
3                   return is a real economic cost. And third,  
4                   there's a risk of failure and uncertainty. So  
5                   sometimes pharmaceutical companies invest in  
6                   research and development that ultimately doesn't  
7                   pan out into an FDA approved product, so if the  
8                   sales and profits are going to compensate firms  
9                   for that risk or encourage them to bring the  
10                  product to market sooner, it's another economic  
11                  cost that needs to be taken into account.

12                  Q. All right. And finally, you have  
13                  here highlighted, are the expected profits worth  
14                  the risk? What do you mean by that?

15                  A. That's really the result of the  
16                  economic profit analysis. You're trying to  
17                  weigh these cost of commercialization against  
18                  sales and profits that don't occur for 10 or 15  
19                  years and determine whether -- you know, which  
20                  one is larger.

21                  Q. And on this slide you also have  
22                  two papers listed. Why did you include those  
23                  papers in this slide?

24                  A. These papers are two of a series

1 of peer-reviewed publications in the economic  
2 literature that studies this question of cost of  
3 drug development. There's probably a dozen  
4 papers or more on this topic over the years.

5 These are two of the core papers and two of the  
6 most widely cited papers on the topic.

7 Q. And the most recent one, is that  
8 the 2016 one?

9 A. Yes, this is DiMasi, et al., 2016,  
10 in the Journal of Health Economics.

11 MS. CLAYTON: Your Honor, that's  
12 JTX-228 and we would offer that in evidence at  
13 this time.

14 MR. ROTHMAN: No objection.

15 THE COURT: All right. That's  
16 admitted without objection.

17 BY MS. CLAYTON:

18 Q. Does the DiMasi 2016 paper discuss  
19 how expensive it is to bring a new drug to  
20 market?

21 A. It does.

22 Q. And what do they estimate that  
23 expense to be?

24 A. Well, the literature has long

1 agreed for decades that it costs more than a  
2 billion dollars to bring a new drug to market.

3 The most recent estimate by DiMasi 2016 and  
4 others are that it's in excess of two billion.

5 Q. Based on the DiMasi paper, did you  
6 do a calculation about the estimated cost for  
7 bringing Multaq to market?

8 A. Yes.

9 Q. And have you prepared a slide that  
10 shows how you used the DiMasi paper in your  
11 assessment of Multaq?

12 A. Yes, I have.

13 Q. If you could bring up the next  
14 slide. This is slide 14. You have two columns  
15 or three columns. You have description, then  
16 the DiMasi paper and Multaq. So can you  
17 describe for us here how you use the DiMasi  
18 paper to arrive at these entires for Multaq over  
19 here?

20 A. Yes. The exercise here is to  
21 determine whether the facts and circumstances of  
22 Multaq are similar to the DiMasi 2016 study.

23 And you can see that in this situation they are  
24 quite similar. In terms of the product type,

1 DiMasi and its co-authors studying new chemical  
2 entities. Multaq is of course a new chemical  
3 entity. The drugs studied in DiMasi 2016  
4 received FDA marketing approval from 2005 to  
5 2013. Multaq, in 2009, falls squarely in that  
6 range. There was initial clinical testing for  
7 the drugs in the DiMasi paper from 1995 to 2007.  
8 Multaq, again, is right in the middle of that  
9 range in 2001. The average time to approval is  
10 8.1 years in the published literature. Multaq  
11 is 7.7 years, very similar. And the time of  
12 clinical testing from the published literature  
13 is 7.9 years, compared to Multaq as 12.4 years  
14 since clinical testing has been substantially  
15 ongoing even after approval.

16 Q. And in addition to the information  
17 from DiMasi, did you use other information from  
18 Sanofi to arrive at the cost of  
19 commercialization?

20 A. Yes, I did. So part of the  
21 inquiry here is to determine the actual facts  
22 related to Multaq, when it received marketing  
23 approval, when the clinical trials took place.  
24 And I used Sanofi information in order to do

1 that.

2 Q. Okay. And what did you arrive at  
3 for the cost of commercialization for Multaq?

4 A. The DiMasi paper provides an  
5 estimate of 2.59 billion for an average drug.  
6 Based on when Multaq came to market, I've  
7 estimated 2.39 billion for Multaq.

8 Q. All right. And are you aware of  
9 any factors that would indicate a potentially  
10 even higher commercialization cost for Multaq?

11 A. Yes, because the clinical trials  
12 for Multaq have been substantial,  
13 they've been  
14 more than the average drug, if anything, I'd  
15 expect this to be higher.

16 Q. So in your opinion is this a  
17 conservative estimation of the cost of  
18 commercialization of Multaq?

19 A. Yes.

20 Q. Now, is this the same cost of  
21 commercialization that was in your expert  
22 report?

23 A. It's very close. It's slightly  
24 different because the DiMasi 2016 paper only

1                   came out in March of this year after my expert  
2                   report. I had estimated what development costs  
3                   would have been for a drug released around this  
4                   time and had estimated something actually within  
5                   \$20 million of what the DiMasi estimate  
6                   ultimately turned out to be.

7                   Q. Using the cost of  
8                   commercialization here, did you perform an  
9                   economic profitability calculation for Multaq?

10                  A. Yes, that's on the next slide.

11                  Q. And that is slide 15 for the  
12                  record?

13                  MR. ROTHMAN: Your Honor, we have  
14                  an objection to this exhibit as well. This  
15                  demonstrative refers to DTX-11, which is a  
16                  document that internally relies on a Sanofi  
17                  document that this witness was not able to lay  
18                  the proper foundation for in his testimony.

19                  MS. CLAYTON: And again, I can lay  
20                  that proper foundation now, Your Honor.

21                  THE COURT: All right. Why don't  
22                  you do that.

23                  BY MS. CLAYTON:

24                  Q. If you could turn to JTX-238 in

1                   your binder. And Ted, if you could bring that  
2                   up on the screen as well. Did you use this  
3                   document in performing -- in some of the  
4                   calculations that we see on slide 15?

5                   A. Yes, I did.

6                   Q. And what is this document?

7                   A. This document provides expected  
8                   sales and costs for Multaq.

9                   Q. And who generated this document?

10                  A. This was provided by Sanofi. I  
11                  believe they generated it.

12                  Q. Okay. And how did you go about  
13                  obtaining this document?

14                  A. I obtained this document by  
15                  searching for electronic production. I'm  
16                  unaware of Sanofi providing official profit and  
17                  loss calculations for Multaq retrospectively, so  
18                  this was the best information on profits that I  
19                  could find.

20                  Q. So you said that you searched  
21                  electronic documents. Was that Sanofi's entire  
22                  production database?

23                  A. Yes.

24                  Q. And was this the -- in your

1       opinion, the most accurate estimation of the  
2       costs that you could find?

3               A. It is, combined with information  
4       from other documents as well.

5               Q. Okay. And upon a review of this  
6       document, what year do you believe this document  
7       was created?

8               A. I believe it was created in the  
9       late 2000's, likely around 2009. You can see in  
10      the assumptions and comments here that 2009 to  
11      2011 is based on a budget for 2009 and  
12      long-range plan for 2010 and 2011. Those  
13      commonly refer to the current year or the next  
14      year as well as planning into the future.

15               Q. What about this document makes you  
16      think it's a Sanofi document?

17               A. Well, Sanofi of course is the  
18      company selling Multaq at the time. It comes  
19      from their production and this is exactly the  
20      kind of planning and profit calculation I expect  
21      them to perform.

22               Q. Now, at your deposition, I don't  
23      think you gave a specific year as to when you  
24      thought this was created; is that right?

1                   A. That's correct. There was some  
2 back and forth at deposition on this.

3                   Q. And based on a further review of  
4 the document, I think you said you believe it's  
5 created in 2009; is that right?

6                   A. Yeah, correct. When the document  
7 was first provided to me at deposition, I didn't  
8 see a date on it immediately. There's no date  
9 in the title, no date in a footnote, so I  
10 originally didn't see that, but as we were doing  
11 the question and answer, I noticed these  
12 assumptions in comments and was able to provide  
13 essentially the same answer that I did here at  
14 trial.

15                   MS. CLAYTON: Your Honor, we would  
16 offer JTX-238 into evidence and believe that he  
17 established a sufficient foundation to use this  
18 for his calculations.

19                   THE COURT: Is it JTX-238 that the  
20 objection is to?

21                   MR. ROTHMAN: Yes, that's correct,  
22 Your Honor.

23                   THE COURT: All right. Well, I'm  
24 going to admit it and you may proceed.

1 MS. CLAYTON: Thank you, Your  
2 Honor.

3 BY MS. CLAYTON:

4 Q. If we can go back to slide 15 and  
5 there's a lot of information on this slide, so I  
6 want to break it down one by one. And I see  
7 that first you have highlighted 2015. Why do  
8 you have 2015 highlighted here?

9 A. That represents a calculation of  
10 sales and profits through present day or through  
11 the end of last year. That represents the, in  
12 other words, the objective sales in evidence  
13 that have already occurred.

14 Q. Okay. And in 2015, what did you  
15 calculate to be the present value cumulative?

16 A. Negative 1.78 billion.

17 Q. Okay. And how did you -- from  
18 this chart, what numbers did you use to arrive  
19 at that calculation?

20 A. Well, you can see the three  
21 columns here. The first column are the actual  
22 profits and losses of Multaq over time. So  
23 those are based on revenue information from the  
24 20F's as well as the cost information we

1       reviewed in the previous document as well as  
2       other documents. The second column is the  
3       present value in 2009 dollars of those future  
4       cash flows. It's standard practice in an  
5       analysis like this to discount future sales for  
6       risk and uncertainty, so I've done so here,  
7       discounted back to 2009. You can see the top of  
8       that column, that's the R & D figure for the  
9       commercialization costs from the previous slide,  
10      that's what we're trying to weigh the profits  
11      against. And in the third column is the present  
12      value of the profits and losses on a cumulative  
13      basis. So we start with the negative amount or  
14      the investment into the product and we're trying  
15      to ask the question, do the profits ultimately  
16      become positive over time.

17           Q. Okay. And so the profit and lost,  
18        we start up here with -- or R & D, the cost of  
19        commercialization as we saw on your previous  
20        slide; is that right?

21           A. Yes.

22           Q. And then what other information  
23        did you use to arrive at that 253 number there?

24           A. That's based on the revenue

1 information reported by Sanofi as well as the  
2 cost information from internal documents.

3 Q. All right. And if you could turn  
4 your binder to DTX-1, DTX-3, DTX-8, JTX-238 that  
5 we looked at before, JTX-238 and JTX-240, are  
6 those the calculations and documents that you  
7 used in arriving at this 253 number in the  
8 profit and loss column?

9 A. Yes.

10 MS. CLAYTON: Your Honor, some of  
11 those have already been admitted. We'd offer  
12 DTX-8, JTX-239 and JTX-240 into evidence.

13 MR. ROTHMAN: Our only objection  
14 is to the extent they rely on the document  
15 previously objected to, but you've overruled  
16 that objection.

17 THE COURT: All right. So noted  
18 and otherwise admitted without objection.

19 BY MS. CLAYTON:

20 Q. Now, let's focus again on the  
21 present value in 2009 dollars, the 114 number  
22 that you list there. Now, I think you mentioned  
23 that you used a discount in arriving at the 114  
24 number; is that right?

1                   A. Yes, I used an 11 percent discount  
2                   for the cost of capital in the pharmaceuticals  
3                   industry.

4                   Q. So you start again with the cost  
5                   of commercialization number and use a discount  
6                   to arrive at the 114. Any other information  
7                   that you used to arrive at that 114 number?

8                   A. Well, this is a calculation using  
9                   that discount rate of 11 percent, that does take  
10                  into account the opportunity cost of the  
11                  capital. It does not take into account  
12                  potential risk that those sales might not occur.  
13                  For example, if there's generic entry, sales  
14                  into the future, at least from the perspective  
15                  of 2009 may not occur, so that's the additional  
16                  risk that could push the discount rate even  
17                  higher to make the economic profits even lower.

18                  Q. So for your number here, though,  
19                  you didn't take that additional risk into  
20                  account, right?

21                  A. Correct, I just used the  
22                  opportunity costs of capital.

23                  Q. And so in your opinion, is this a  
24                  conservative number that you used here?

1                   A. It is.

2                   Q. And quickly, if you could look at  
3                   DTX-8, DTX-11, DTX-296, JTX-144 and JTX-145 in  
4                   your binders, are those the calculations and  
5                   underlying documents that you used to come up  
6                   with the 114 number in this chart?

7                   A. Yes.

8                   MS. CLAYTON: And again, only one  
9                   isn't in evidence and Your Honor, we'd offer  
10                  DTX-11 into evidence.

11                  MR. ROTHMAN: To the extent that  
12                  doesn't rely on DTX-238, we don't have an  
13                  objection.

14                  THE COURT: All right. It's  
15                  admitted without objection other than the  
16                  caveat.

17                  BY MS. CLAYTON:

18                  Q. So for the 2015 calculation,  
19                  again, what is the present value cumulative?

20                  A. Negative \$1.78 billion.

21                  Q. And what does that tell you about  
22                  the commercial success of Multaq?

23                  A. Through present day Multaq has not  
24                  recouped its commercialization costs.

1                   Q. Okay. And you also have  
2                   highlighted on here 2023. What does that line  
3                   represent?

4                   A. That represents the projections  
5                   put forward by Mr. Tate yesterday and the result  
6                   in economic profit if those future sales are  
7                   included.

8                   Q. Is there a difference between the  
9                   number you arrived at here and the number Mr.  
10                  Tate arrived at?

11                  A. There's a difference in the  
12                  economic profit, because we have a dispute over  
13                  what the commercialization costs are, but  
14                  there's no difference in the profit and loss  
15                  figures that we use. We use the same revenue,  
16                  the same projections and the same cost  
17                  allocation.

18                  Q. Right. And if you look at PTX-286  
19                  in your binder, is that the calculation that Mr.  
20                  Tate used for those numbers? It's up on the  
21                  screen, if that's easier.

22                  A. Yes, it is, as well as the next  
23                  page of this exhibit.

24                  Q. And is that -- and you based your

1           numbers from 2016 to 2023 in the previous chart  
2           on these calculations done by Mr. Tate?

3           A. Yes. And if you show the next  
4           page of this exhibit, I believe you'll see all  
5           the same figures there. So here you can see the  
6           same figures under nominal worldwide profits and  
7           you can see the same figures in the present  
8           value of worldwide profits in the column all the  
9           way on the right.

10           Q. And if we could go back to slide  
11           15. Projecting out to 2023 as Mr. Tate did and  
12           using his underlying analysis, what did you  
13           determine the present value cumulative of Multaq  
14           to be in that year?

15           A. Negative 1.15 billion.

16           Q. And what does that tell you about  
17           the commercial success of Multaq?

18           A. Not only has it not been a  
19           commercial success to date, it's unlikely to  
20           recoup its investment and become a commercial  
21           success.

22           Q. Have you also determined whether  
23           Multaq would be profitable when the '167 Patent  
24           expires in 2029?

1                   A. I have.

2                   Q. And what was your determination in  
3 that regard?

4                   A. Even pulling the calculations out  
5 through 2029, it still does not achieve an  
6 economic profit.

7                   Q. All right. In this chart your  
8 profit and loss calculations assume certain  
9 projected levels of annual costs; is that right?

10                  A. Yes.

11                  Q. Is that the Sanofi document that  
12 we discussed in a little more detail earlier?

13                  A. In part, yes.

14                  Q. And have you considered whether  
15 Multaq would be profitable assuming lower annual  
16 costs for Multaq?

17                  A. I have. There was some discussion  
18 at my deposition on potential alternative  
19 parameters for costs. I've run the numbers both  
20 ways and no matter what set of parameters you  
21 use, there's no economic profit here.

22                  Q. So in sum, what is your opinion  
23 regarding Multaq's economic profitability?

24                  A. That it has not earned an economic

1 profit to date and it's unlikely to ever earn an  
2 economic profit.

3 Q. And how does that influence your  
4 opinions on commercial success?

5 A. It indicates that Multaq is not a  
6 commercial success and will not become a  
7 commercial success in the future.

8 Q. Okay. Now, we've briefly  
9 discussed Mr. Tate's opinions on economic  
10 profitability. You were here for his testimony  
11 on that yesterday?

12 A. I was.

13 Q. And do you agree with his opinion  
14 on economic profitability?

15 A. No.

16 Q. And have you created a  
17 demonstrative that shows the differences in your  
18 calculation versus Mr. Tate's calculation?

19 A. Yes, I have.

20 Q. And if we could bring that up,  
21 it's slide 16. So could you describe here what  
22 you're showing in this slide?

23 A. Yes. This slide shows a  
24 comparison of the calculations put forward by

1       Mr. Tate and the calculations that I've put  
2       forward. There are actually quite a lot of  
3       similarities between the two calculations. We  
4       both use the same academic literature to get  
5       commercialization costs. And we have the same  
6       adjustments to make them specific for Multaq.  
7       We have the same profits and losses, the same  
8       projections. There's really only one difference  
9       which is that he does not include the risk of  
10      failure in his calculations and I do.

11           Q. And in your opinion is it  
12      appropriate to exclude the risk of failure as  
13      Mr. Tate did?

14           A. No.

15           Q. And why not?

16           A. Excluding the risk of failure  
17      excludes a real economic cost that's based by  
18      pharmaceutical companies. When a pharmaceutical  
19      company is thinking about whether a product has  
20      a sufficient market opportunity to want them to  
21      bring it to market, they think about the fact  
22      that they might invest hundreds of millions of  
23      dollars in development or clinical trials that  
24      ultimately might not receive any profit at all.

1       So it's a real risk that's evaluated. It's a  
2       cost that's taken into account in all the  
3       academic literature on this topic and it's a  
4       costs that's inappropriately removed by Mr.  
5       Tate.

6                   Q. And so what number did Mr. Tate  
7       arrive at and what number did you arrive at for  
8       economic profitability?

9                   A. Well, for commercialization costs,  
10      this is the difference. You can see the 1.04  
11      billion in the commercialization costs for Mr.  
12      Tate. That takes out the risk of failure. And  
13      the 2.39 billion in my calculations. And one  
14      point that be may be helpful to clarify as well,  
15      is that Mr. Tate described this as me assigning  
16      the costs of failed drugs to these  
17      commercialization costs. That's the wrong way  
18      to think about it. That's what they do in the  
19      academic literature in order to determine the  
20      risk of failure. You want to determine how  
21      likely is it and what are the costs of pursuing  
22      success as well as drugs that do not receive  
23      approval. But the purpose is to get the risk of  
24      failure and that's a real economic cost.

1                   Q. And the actual profit that you  
2                   calculated and Mr. Tate calculated, what were  
3                   each of those numbers?

4                   A. Well, through 2015, both  
5                   calculations show no economic profit to date.

6                   Mr. Tate is at negative .54 billion and mine is  
7                   at negative 1.78 billion. And when you project  
8                   through 2023, in other words seven years from  
9                   now, Mr. Tate's calculations barely become  
10                  positive at just \$200 million. And mine are  
11                  still quite significantly negative at minus 1.15  
12                  billion.

13                  Q. So Doctor McDuff, we've just gone  
14                  through the economic profitability of Multaq.  
15                  We've already discussed the factor related to  
16                  the sales of Multaq, it's market share and it's  
17                  future opportunity. Based on all of these  
18                  factors that we have just discussed, what do you  
19                  conclude about the commercial success of Multaq?

20                  A. Well, based on the economic profit  
21                  analysis, it indicates Multaq has not been a  
22                  commercial success and is unlikely to become a  
23                  commercial success.

24                  Q. Yesterday I believe Mr. Tate

1                   testified that the existence of ANDA filers is  
2                   evidence of commercial success. Do you recall  
3                   that testimony?

4                   A. I do.

5                   Q. And do you agree with that?

6                   A. No, because there's a fundamental  
7                   difference in the commercialization costs  
8                   between branded drug companies and generic drug  
9                   companies. Just because a generic drug company  
10                  is interested in filing an ANDA application and  
11                  providing a generic product doesn't mean that a  
12                  branded pharmaceutical company would have the  
13                  same economic incentives to bring that product  
14                  to market from scratch. So if you're thinking  
15                  about commercial success as incentives to bring  
16                  the product to market sooner, the evidence of  
17                  generic filers is not -- does not show  
18                  commercial success of the product.

19                  Q. All right. Now, let's switch  
20                  gears a little bit and talk about your fifth  
21                  point, which is blocking patent and exclusivity.  
22                  What is a blocking patent?

23                  A. A blocking patent is a term that  
24                  refers to a patent that blocks or prevents a

1 competitor from commercializing the product.

2 Q. And exclusivity, what do you mean  
3 by that here?

4 A. That refers to regulatory  
5 exclusivity granted by the FDA.

6 Q. Okay. And to discuss both of  
7 these, let's look at JTX-227. What is this  
8 document?

9 A. This document is the FDA Orange  
10 Book for Multaq.

11 Q. Okay. And what is -- if we could,  
12 Ted, pull up the charts that are underneath that  
13 heading. What is this chart showing?

14 A. This chart shows the patents that  
15 are listed in the FDA Orange Book for Multaq.

16 Q. Okay. And in addition to the '167  
17 Patent, how many other patents are listed in the  
18 Orange Book?

19 A. Five other patents.

20 Q. And the first one listed there is  
21 the '510 Patent. Do you see that?

22 A. Yes.

23 Q. What is the understanding of the  
24 subject matter of that patent?

1                   A. That patent provides the  
2                   Dronedarone compound.

3                   Q. What people refer to as a compound  
4                   patent?

5                   A. Yes.

6                   Q. And is it your understanding that  
7                   compound patents are frequently referred to as  
8                   blocking patents?

9                   A. Yes, that's generally accepted.

10                  Q. And what is your basis for that  
11                  understanding?

12                  A. Based on my professional  
13                  experience and work on this kind of technology.

14                  Q. Does the presence of a blocking  
15                  patent change the way you think about  
16                  commercial  
17                  success?

18                  A. Yes. What a blocking patent does  
19                  is even if there is a commercial opportunity or  
20                  even if a company might have been interested in  
21                  bringing a product to market, a blocking patent  
22                  limits the economic relevance of that commercial  
23                  opportunity because companies would have been  
24                  prevented from commercializing that product

1 sooner.

2 Q. Now, if we could go back to the  
3 full Orange Book for a moment and right now I  
4 just want to focus on the exclusivity section  
5 down there. What is this exclusivity section in  
6 the Orange Book telling us?

7 A. This refers to FDA regulatory  
8 exclusivity.

9 Q. And I see under the exclusivity  
10 code, it says NCE. What does that mean?

11 A. That is new chemical entity.

12 Q. So what is having new or NCE  
13 exclusivity, what does that afford Sanofi?

14 A. That provides that Sanofi will be  
15 the only entity selling a Dronedarone product.  
16 Also, generic ANDA filers need to wait until one  
17 year before the exclusivity period ends in order  
18 to file an ANDA application.

19 Q. Okay. And how does the existence  
20 of this exclusivity for Sanofi influence your  
21 analysis on commercial success?

22 A. It's another factor even outside  
23 of the blocking patent that limits the economic  
24 relevance of commercial success since other

1       entities would be prevented from commercializing  
2       a Dronedarone product.

3               Q. Okay. So taking both the '510  
4       blocking patent and the NCE exclusivity  
5       together, how do these together impact your  
6       analysis of commercial success?

7               A. Both of those factors indicate  
8       that even if there were a commercial  
9       opportunity, the economic relevance of  
10      commercial success is not significant here.

11              Q. And why is that?

12              A. Because both of these items, the  
13       blocking patents and the exclusivity, they get  
14       in the way of this incentive to bring the  
15       product to market sooner. So it kind of cuts  
16       through even if there were a commercial  
17       opportunity what the inference can be about  
18       commercial success.

19              Q. So now let's go to the last topic  
20       in your primary findings, no demonstrated nexus.  
21       First, what is a nexus?

22              A. A nexus is a factual or economic  
23       connection between the patents in suit and sales  
24       or use of a product.

1                   Q. And how does an analysis of nexus  
2                   fit within the analysis of commercial success?

3                   A. It's one factor that's frequently  
4                   evaluated in evaluating commercial  
5                   success. If

6                   commercial success is due to factors  
7                   besides the

8                   claimed invention, then there are  
9                   limits on what

10                  one wants to infer about the claimed  
11                  invention

12                  from any commercial success.

13                  Q. And in your understanding, did Mr.  
14                  Tate offer an opinion on nexus?

15                  A. I understand he did not.

16                  Q. What about Doctor Reiffel, in your  
17                  understanding did he offer an opinion on nexus?

18                  A. I understand he offered an opinion  
19                  that there is a nexus between sales of  
20                  Multaq or  
21                  use of Multaq and the '167 Patent.

22                  Q. And in your understanding, what  
23                  did he base that on?

24                  A. That was based on his, his

1 clinical experience prescribing the drug.

2 Q. Okay. And did you find Doctor  
3 Reiffel's opinion complete and satisfactory?

4 A. No, not in my view.

5 Q. And why not?

6 A. Primarily because Doctor Reiffel  
7 and Plaintiffs more generally failed to analyze  
8 the other technologies or other patents that are  
9 related to Multaq, not just the '167 Patent.

10 Q. What is your understanding about  
11 whether or not Multaq is given only to the  
12 patients described in the '167 Patent?

13 A. My understanding is that it has  
14 use outside of the patient population alleged to  
15 be covered by the '167 Patent.

16 Q. And what effect does including  
17 these patients have in the nexus analysis?

18 A. Well, what it says is that because  
19 there's a group of patients that's known to be  
20 outside the '167 Patents, Plaintiffs are  
21 attributing some sales or some commercial  
22 success where there's no nexus at all.

23 Q. Okay. And I think you also  
24 mentioned that he ignored the other patents that

1 are covering Multaq; is that right?

2 A. Yes.

3 Q. If we could bring up JTX-277

4 again --

5 MS. CLAYTON: And Your Honor,

6 before I think I failed to offer this into

7 evidence, so I'd offer JTX-227 into evidence.

8 MR. ROTHMAN: No objection.

9 THE COURT: I'm sorry, JTX what?

10 MS. CLAYTON: 227.

11 THE COURT: Okay. All right.

12 Admitted without objection.

13 BY MS. CLAYTON:

14 Q. And I believe earlier you said

15 that the '510 Patent here is a compound patent,

16 right?

17 A. Yes.

18 Q. Does the presence of the '510

19 Patent, which is the compound patent, effect the

20 nexus analysis in your opinion?

21 A. Yes, it does. Because the

22 compound patents are generally known to be a

23 strong driving contributor to sales and so to

24 ignore or to not even think about the presence

1 of the compound patent relevant to the  
2 contribution of the '167 Patent, falls short of  
3 demonstrating a nexus in my view.

4 Q. Now, we also see listed here a  
5 '493 Patent and an '800 Patent. What is your  
6 understanding of what these patents relate to?

7 A. I understand these to provide  
8 formulations of Multaq.

9 Q. Okay. And does the presence of  
10 formulation patents such as these effect the  
11 nexus analysis?

12 A. Yes, again these are other  
13 contributing factors or contributing  
14 technologies to Multaq and they are factors that  
15 haven't been examined by Plaintiffs at all.

16 Q. And I also see that there are two  
17 other patents listed here, the '215 and the '900  
18 Patents. Do you see those?

19 A. Yes.

20 Q. And is it possible that the  
21 presence of these patents also effect the nexus  
22 analysis?

23 A. Yes. And they have not been  
24 analyzed by Plaintiffs.

1                   Q. Okay. So to your knowledge have  
2 Plaintiffs provided any analysis of the nexus to  
3 the commercial sales of Multaq to any of these  
4 other patents that we just discussed?

5                   A. No.

6                   Q. And what does that lead you  
7 conclude about Plaintiff's nexus analysis?

8                   A. Well, in my view, for the reasons  
9 we've discussed, Plaintiffs have not  
10 demonstrated a nexus in this case.

11                  Q. And so before we conclude, I just  
12 want to summarize for the Court your overall  
13 opinions here on the last slide in 19. Can you  
14 just remind us of your overall opinions?

15                  A. Yes. Number one, Multaq has not  
16 been a commercial success and is unlikely to  
17 become a commercial success in the future.  
18 Number two, there were disincentives for  
19 development in the form of blocking patents and  
20 exclusivity that limit the economic relevance of  
21 commercial success even if it exists. And  
22 third, Plaintiffs have not demonstrated a nexus  
23 between the patents in suit and sales of Multaq.

24                  MS. CLAYTON: Your Honor, one

1                   housekeeping matter. I failed to admit DTX-1,  
2                   which is one of Mr. McDuff's underlying  
3                   calculations and I would offer it at this time.

4                   MR. ROTHMAN: We have no objection  
5                   to that.

6                   THE COURT: Okay. Admitted  
7                   without objection. Actually, can we just go  
8                   back before we do the cross. The slide that  
9                   compares him and Mr. Tate on the --

10                  MS. CLAYTON: Slide 16?

11                  THE COURT: Put it up and we'll  
12                  see. Yes. Doctor McDuff, the reason the  
13                  commercialization costs which you say reflects  
14                  the risk of failure in yours but not in Mr.  
15                  Tate's and seems to be \$1.3 billion worth of  
16                  difference, that's because of money -- just  
17                  explain to me how the risk of failure translates  
18                  into dollars. Maybe you did this already once.  
19                  I didn't quite get it.

20                  THE WITNESS: The way it works, in  
21                  the literature they are trying to provide the  
22                  total cost of bringing a new drug to market. So  
23                  if you have some projects that go forward, you  
24                  incur some phase one costs, maybe some phase two

1 costs, you get failure. You spend that money  
2 and you never recoup that money. And sometimes  
3 you have a drug that gets all the way through to  
4 clinical trials. So if you're thinking about  
5 the total cost of bringing a new drug to market  
6 or the ex ante cost, thinking about the expected  
7 cost going forward, you have some chance of  
8 success and some chance of failure. And the  
9 data indicate that more than three quarters of  
10 drugs never get approval. And so a drug company  
11 thinking about the total economic cost, and as  
12 in the economic literature, takes this risk of  
13 failure in that calculation.

14 THE COURT: So if say Sanofi had  
15 developed, we'll just call it Compound Z, and  
16 done some trials or does the work with that and  
17 eventually dropped it as being a non-starter,  
18 that could go into this 2.39 billion figure?

19 THE WITNESS: That's not really  
20 the right way to think about it. It's not if  
21 they spent more money on other drugs that would  
22 go into this figure. It's more that when  
23 they're starting for Multaq, there's some risk  
24 that Multaq will not receive approval. So it's

1 unrelated to the amount that's spent on other  
2 drugs. That's just how it's calibrated in terms  
3 of getting the risk of failure.

4 THE COURT: So that -- so that's  
5 kind of the reason I'm asking the question,  
6 because -- and I got that you had your 2.39  
7 billion figures come from DiMasi or whatever,  
8 but the actual -- is this kind of like an  
9 overhead cost?

10 THE WITNESS: Not really. It's --  
11 the purpose is to try to get at the notion that  
12 the sales and profits need to be big enough in  
13 expectation that I might be able to get those  
14 sales and profits and I might not when I'm  
15 embarking on the commercialization process.

16 THE COURT: So you say ex ante.  
17 If you think about it and you've got five  
18 potential drugs you can pursue and trials and  
19 all that and you think 80 percent of drugs that  
20 we start off with fail, then what you're saying  
21 is that you need to think of one of those as  
22 returning a lot more profits than are just  
23 associated with that particular drug because  
24 you've got to cover the fact that you can't tell

1                   which ones are going to fail and which ones are  
2                   going to succeed?

3                   THE WITNESS: Yes, that's exactly  
4                   right.

5                   MS. CLAYTON: Thank you, Your  
6                   Honor. No further questions.

7                   THE COURT: All right. Mr.  
8                   Rothman.

9                   BY MR. ROTHMAN:

10                  Q. Good morning. Nice to see you  
11                  again.

12                  A. Good morning. Nice to see you.

13                  Q. If you had the actual amount that  
14                  Sanofi spent to develop Multaq, that would be  
15                  much less than the number you're suggesting,  
16                  right?

17                  A. In terms of out of pocket  
18                  expenses?

19                  Q. Right.

20                  A. That's correct, because the  
21                  dollars themselves don't account for opportunity  
22                  cost and risk of failure.

23                  Q. The actual cost of developing  
24                  Multaq is much different than the number you're

1 suggesting because you include the risk of  
2 failure, right?

3 A. I wouldn't put it that way. They  
4 are just two different measures.

5 Q. Okay. I just have a few questions  
6 about how we got here. Who contacted you  
7 initially about this case?

8 A. I believe it was Carlson and  
9 Caspers. They represent one of the Defendants  
10 that's no longer in the case.

11 Q. When did they contact you?

12 A. Sometime in the fall of last year.

13 Q. And you served an expert report in  
14 this case, right?

15 A. Yes.

16 Q. And you were deposed in this case  
17 by me, right?

18 A. I was.

19 Q. And Sandoz and Watson weren't at  
20 that deposition, were they?

21 A. I don't believe so.

22 Q. In fact, no one here in this room,  
23 I don't think, other than me was at that  
24 deposition, right?

1                   A. I believe that's right.

2                   MS. CLAYTON: Your Honor, I just  
3 object to the relevance of these questions.

4                   THE COURT: Overruled.

5 BY MR. ROTHMAN:

6                   Q. All right. You're not a medicinal  
7 chemist, right?

8                   A. No, I'm an economist.

9                   Q. You're not a pharmaceutical  
10 formulator?

11                  A. No.

12                  Q. You're not an expert in the  
13 medical field, are you?

14                  A. In the application of economics in  
15 that area, yes, but not as a clinician.

16                  Q. Before you worked on this case,  
17 you didn't have any experience with atrial  
18 fibrillation, right?

19                  A. Not specifically.

20                  Q. You didn't have any experience  
21 with Multaq?

22                  A. No.

23                  Q. You didn't ever do any work on  
24 antiarrhythmics, right?

1                   A. Not before this case.

2                   Q. And as we said, you served an  
3 expert report in this case, right?

4                   A. Yes.

5                   Q. And you used your best judgment at  
6 that time in arriving at the opinions in your  
7 expert report, isn't that right?

8                   A. I certainly did my best to do so.

9                   Q. All right. Let's -- you learned a  
10 little bit about afib treatment throughout your  
11 work in this case, right?

12                  A. Yes.

13                  Q. Management of afib involves three  
14 objectives, right?

15                  A. That's my understanding.

16                  Q. One of those is rate control?

17                  A. Yes.

18                  Q. Prevention of thromboembolism?

19                  A. Yes.

20                  Q. Correction of rhythm disturbance?

21                  A. Yes.

22                  Q. The rate control strategy is  
23 prescribing drugs that primarily focus on rate  
24 control?

1 A. It is, yes.

2 Q. The rhythm control strategy means  
3 prescribing a drug focused on rhythm control,  
4 right?

5 A. If a physician chooses to go that  
6 way, yes.

7 Q. And antithrombic drugs address the  
8 obstruction of blood vessels in blood clots,  
9 right?

10 A. Yes.

11 Q. Rhythm control drugs are sometimes  
12 referred to as antiarrhythmic drugs?

13 A. They are.

14 Q. Sometimes called AAD's?

15 A. Yes.

16 Q. Before I forget this one. You  
17 mentioned the words economic profitability and  
18 accounting profitability in your direct, right?

19 A. I did.

20 Q. And accounting profitability  
21 wasn't contained in your expert report  
22 anywhere,  
23 was it?

24 A. Well, it's inherent in the

1 economic profit calculation.

2 Q. There's no doubt that Multaq has  
3 accounting profitability, right?

4 A. I would say that's not clear based  
5 on the level of sales today.

6 Q. Billions of dollars it's made from  
7 2009 through till 2014, you don't think that  
8 shows accounting profitability; is that your  
9 testimony?

10 A. I would have to look. It would be  
11 close.

12 Q. All right. Let's talk about the  
13 market for Multaq. If the doctor chooses to  
14 prescribe an antithrombic, you understand  
15 Multaq's not considered, right?

16 A. Depends at which stage you're  
17 talking about.

18 MR. ROTHMAN: May I approach, Your  
19 Honor?

20 THE COURT: Sure.

21 BY MR. ROTHMAN:

22 Q. You gave a deposition in this  
23 case, right?

24 A. Yes.

1 Q. I asked the questions, right?

2 A. You did.

3 Q. You did your best to answer the  
4 questions truthfully and accurately and  
5 completely, right?

6 A. Yes.

7 Q. Let's turn to his deposition, page  
8 113, lines 4 to 7.

9 MS. CLAYTON: I'm sorry, line  
10 what?

11 MR. ROTHMAN: Lines 4 to 7.

12 BY MR. ROTHMAN:

13 Q. I asked you this question. If a  
14 doctor chooses an antithrombic agent, is Multaq  
15 considered. Answer, I would refer to clinicians  
16 on that. My understanding typically not.

17 Did I ask you that question and  
18 you give that answer?

19 A. You did. I think that's  
20 consistent with what I provided. It depends on  
21 what he -- when you're talking about that  
22 decision point.

23 Q. You know doctors don't substitute  
24 AAD's for anticoagulants, right?

1                   A. Not in terms of being medically  
2 equivalent.

3                   Q. And you know that AAD's are not  
4 medically equivalent to anticoagulants, right?

5                   A. That's my understanding.

6                   Q. And you understand that

7                   Dronedarone is not used as a rate drug,  
8 right?

9                   A. I understand that it does have  
10 some rate control properties.

11                  Q. Can we pull up page 237, lines 10  
12 to 14. In your deposition I asked you, is it  
13 your understanding that Dronedarone is used as a  
14 rate drug? Answer, I would defer to a medical  
15 expert on that. Generally speaking that's not  
16 my understanding.

17                  Did I ask you that question and  
18 did you give that answer?

19                  A. You did. The reason why my answer  
20 is slightly different here is that I talked to  
21 Doctor Zusman about that issue this week in  
22 response to part of the issues that were coming  
23 up in trial. While it's not used as a rate drug  
24 specifically, I understand that it does have

1 some rate control properties.

2 Q. You read Doctor Zusman's reports  
3 in this case before the deposition, right?

4 A. I don't recall. I believe so.

5 Q. So you had the benefit of his  
6 knowledge when you gave the answer in your  
7 deposition, isn't that right?

8 A. Certainly gave the best answer  
9 that I could. But as I indicated, I clarified  
10 this week after discussions with him.

11 Q. You understand Doctor Zusman  
12 doesn't prescribe Multaq when a patient has a  
13 blood pressure over 120 solely, right?

14 A. He may, I'm not sure.

15 Q. How about if he has a heart rate  
16 above 120?

17 A. He may, I'm not sure.

18 Q. Were you in court on Monday when  
19 he actually provided his testimony to the Court?

20 A. I was not.

21 Q. Did you read his transcript from  
22 when he testified in court?

23 A. No, but I discussed some of his  
24 testimony with him personally.

1                   Q. And so if you found out that he  
2                   testified in court that if a patient walked in  
3                   with a blood pressure -- with a heart rate of  
4                   over 120 he would not prescribe Multaq without a  
5                   rate drug, would that surprise you?

6                   A. No, that's what I'm trying to  
7                   convey. Multaq is not used, to my  
8                   understanding, as a rate drug exclusively. It  
9                   does have some rate control properties.

10                  Q. Okay. At that time you couldn't  
11                  think of any instance in which you've seen  
12                  Dronedarone used as a rate drug; isn't that  
13                  right?

14                  A. That's right. Not from a clinical  
15                  perspective.

16                  Q. Let's talk a little bit about  
17                  Multaq's properties, compared to the other AAD's  
18                  in the market, okay? Multaq's is not equivalent  
19                  to the other AAD's in the market; isn't that  
20                  right?

21                  A. That's correct.

22                  Q. And despite the generic  
23                  competition, Multaq is prescribed because each  
24                  patient is a unique circumstance that physicians

1 make a determination for, right?

2 A. I think that's fair.

3 Q. And one of the contributing  
4 factors deriving Multaq sales are the  
5 differences in properties between Multaq and the  
6 other AAD's, right?

7 A. Yes.

8 Q. You compare -- so we're going to  
9 talk about benchmarks now. You talked about  
10 bench marks a little bit in your direct, right?

11 A. We did.

12 Q. You compare Multaq sales to  
13 Lipitor, right?

14 A. I did as one cardiovascular drug  
15 comparison. Not in my testimony, but in my  
16 report.

17 Q. Right. That was your best  
18 professional judgment was to include a  
19 comparison between Multaq and Lipitor as part of  
20 your analysis for commercial success?

21 A. Well, it was one of many factors I  
22 considered, yes.

23 Q. You think comparing Multaq to  
24 Lipitor is a good indication as to whether

1       Multaq is commercially successful, right?

2                   A. Not by itself I wouldn't rely on  
3                   that, but I think it helps put these sales into  
4                   context. People often get confused that \$350  
5                   million sounds like a lot in the abstract sense  
6                   and the purpose of that exercise is to put those  
7                   dollars into context in the industry and  
8                   cardiovascular drugs specifically.

9                   Q. Lipitor is used to treat  
10                   cholesterol, isn't it?

11                  A. Yes.

12                  Q. Lipitor has a larger patient  
13                   population than Multaq does, right?

14                  A. It does.

15                  Q. Lipitor has a larger commercial  
16                   opportunity than Multaq, right?

17                  A. Absolutely.

18                  Q. And Lipitor's sales are due in  
19                   part of the patient population that is available  
20                   to be treated by Lipitor, right?

21                  A. Absolutely, that's partly the  
22                   point.

23                  Q. And Multaq doesn't have that same  
24                   opportunity, does it?

1 A. No, it doesn't.

2 Q. Now, let's turn to Crestor.

3 That's a second drug you compared Multaq to,  
4 right?

5 A. As one of many comparisons, yes.

6 Q. Crestor is also used to treat  
7 cholesterol, right?

8 A. Yes.

9 Q. Has the same patient population as  
10 Lipitor?

11 A. Generally, yes.

12 Q. Same advantages over -- same  
13 advantages over Multaq, right?

14 A. Advantages over Multaq?

15 Q. As far as the commercial  
16 opportunity.

17 A. Yes, I think it's a larger  
18 commercial opportunity. The commercial  
19 opportunity for Multaq as we've seen is much  
20 more limited.

21 Q. All right. Now, let's turn to  
22 Diovan. You also compared Multaq to Diovan,  
23 right?

24 A. As one of many comparisons, yes.

1                   Q. All right. And when I deposed  
2                   you, you didn't even know what Diovan treated,  
3                   right?

4                   A. Not specifically, yes. It's a  
5                   cardiovascular drug.

6                   Q. You didn't even care, right?

7                   A. I just couldn't remember at the  
8                   time.

9                   Q. But you didn't care what it  
10                  treated. As far as your analysis, that didn't  
11                  matter?

12                  A. I wouldn't put it that way.

13                  Q. Can you pull up page 155, lines 13  
14                  to 22. Question, but Diovan, you don't know  
15                  what it does? Answer, I don't remember sitting  
16                  here. Question, you just know that it's a  
17                  cardiovascular drug; is that right? Answer,  
18                  yes. Question, does it matter what it treats  
19                  for your analysis? Answer, not particularly.

20                  I asked you those questions and  
21                  you gave that answer, right?

22                  A. I did, yes.

23                  Q. All right. You compared Multaq to  
24                  oral anticoagulants, right?

1                   A. As one of many comparisons to put  
2                   it into context, yes.

3                   Q. And the patient population for  
4                   oral anticoagulants is much different than afib  
5                   patients, right?

6                   A. Well, they are not identical.

7                   Q. They are much different, right?

8                   A. That's a different patient  
9                   population, yes.

10                  Q. You also compare Multaq to calcium  
11                  channel blockers, right?

12                  A. As one comparison, yes.

13                  Q. And they have a different patient  
14                  population than Multaq, right?

15                  A. They do.

16                  Q. In your direct testimony you  
17                  identified what you believe is the relevant  
18                  market for Multaq, right?

19                  A. Yes.

20                  Q. You identified I think several of  
21                  them, didn't you? There was about three of  
22                  them, I think?

23                  A. Yes.

24                  Q. Okay. So if you keep any of

1           those -- I recognize there's a dispute between  
2           the parties as to what the relevant market is,  
3           but for purposes of this question, you can pick  
4           any of those three markets, okay? Do you have  
5           them in your head?

6           A. I do.

7           Q. Okay. So now if you go to slide 7  
8           of your demonstrative, this is what you have  
9           entitled Comparisons to the Pharma Industry.

10          You've got the first as 1st Decile, right?

11          A. Yes.

12          Q. Do all the drugs in the 1st Decile  
13          fall into any of your three markets?

14          A. All of them, no. Some of them  
15          would, some of them would not.

16          Q. Okay. And if you look at the 2nd  
17          Decile, do all the products in the 2nd Decile  
18          fall into any of your three relevant markets?

19          A. Not all of them. Some of them  
20          yes, some of them no.

21          Q. And for that mean line, do all of  
22          those products fall into any of your three  
23          relevant markets?

24          A. All of them? Of course not.

1                   Q. Okay. All right. Let's turn now  
2 to your cost of commercialization analysis,  
3 okay? You spent a fair amount of time with that  
4 on direct so we'll see what we can do with it.

5                   At it's most basic level, your analysis asks the  
6 question whether you make more money than it  
7 costs to make, right?

8                   A. I think that's fair.

9                   Q. And you endeavor to calculate how  
10 much profit Multaq made, right?

11                  A. Yes.

12                  Q. And then you calculated the cost  
13 of developing Multaq, right?

14                  A. Yes.

15                  Q. In your report, you rely on case  
16 law to support your understanding of what  
17 commercial success is, right?

18                  A. It's one of a number of factors  
19 that develops my understanding.

20                  Q. And none of the cases you rely on  
21 discuss profitability, do they?

22                  A. I would disagree with that.

23                  Certainly not in concept.

24                  Q. Okay. We can address that in post

1 trial briefing. Let's discuss where you got  
2 your numbers for the costs of development of  
3 Multaq, okay?

4 A. Okay.

5 Q. For the costs of developing  
6 Multaq, you didn't use any internal Sanofi data,  
7 right?

8 A. No. Unfortunately Sanofi did not  
9 provide that information.

10 Q. Okay. You don't actually know how  
11 much Sanofi spent on research and development  
12 for Multaq, do you?

13 A. Not to the dollar, yet the  
14 estimates I've provided are reasonable and  
15 reliable and they were utilized by Mr. Tate as  
16 well.

17 Q. And those estimates you rely on  
18 are based on references, right?

19 A. They are based on peer-reviewed  
20 academic literature, yes.

21 Q. And you don't believe that the  
22 data you rely upon from those references uses  
23 Multaq data at all, right?

24 A. Not specifically, yet part of the

1                   exercise is to connect the estimates from that  
2                   paper to specific facts and circumstances of  
3                   Multaq, which is what I've done here.

4                   Q. Okay. And so the estimation you  
5                   rely upon from those articles as to the costs of  
6                   developing a product, as we've discussed for a  
7                   while, includes the costs of development  
8                   failures, right?

9                   A. It includes the economic risk of  
10                   failure.

11                   Q. And in your analysis, you didn't  
12                   provide an estimate as to what the costs of  
13                   development would be if you did not include  
14                   those development failures, did you?

15                   A. No, because I don't think it's  
16                   appropriate to exclude them. I did on my direct  
17                   testimony provide a comparison of Mr. Tate and  
18                   myself, and that is the difference.

19                   Q. But Mr. Tate didn't do his own  
20                   analysis independently, did he?

21                   A. No. In his initial report that  
22                   was one of my critiques, he didn't examine  
23                   profits at all which I think is completely  
24                   inappropriate in examining commercial success.

8 Q. He pointed out a couple things and  
9 we're going to get to the other ones soon, but  
10 it's not fair to say that this is his analysis  
11 with regard to profitability, he didn't  
12 independently find those articles and come up  
13 with this analysis, he merely took yours and was  
14 poking holes in it, isn't that right?

17 Q. Okay. So when we look at the  
18 slides and you compare the two and you say oh,  
19 look, they are almost identical, that's because  
20 he just took your analysis and was picking the  
21 two or three things he was taking issue with,  
22 it's not that he as an economics expert is  
23 approaching the Court saying I think this is the  
24 analysis and this is the way I would do it.

1 That's not the way his opinion reads, right?

2 A. Well, I think that's right. But  
3 this is what we do as economic experts all the  
4 time.

5 Q. That answers my question. Thank  
6 you very much.

7 A. Is we provide the primary  
8 critiques. He pointed out the primary things he  
9 thought were wrong and there was just two items.

10 Q. And you compare your profit number  
11 to the cost number to reach your conclusion,  
12 right?

13 A. Yes.

14 Q. And you didn't create this  
15 analysis, did you, on your own, you rely on  
16 publications that were out there before you,  
17 right?

18 A. I'm not sure I understand.

19 Q. You weren't the first one to come  
20 up with this cost of commercialization analysis,  
21 are you?

22 A. No, it's widely available in a  
23 number of papers.

24 Q. Right. You rely on the publicly

1 available references that teach you how to do  
2 the analysis, right?

3 A. Yes, absolutely.

4 Q. And one of the references you rely  
5 upon is Grabowski from 2002, right?

6 A. It is.

7 Q. Okay. When you did your  
8 calculation for the cost of development, you  
9 included the entire cost of development, right?

10 A. Yes, as I would think of it.

11 Q. You didn't just take the first  
12 five years, did you?

13 A. No.

14 Q. And in fact, your cost of  
15 development is really just an estimate, right?

16 A. It's a reliable estimate.

17 Q. And it's an estimate because you  
18 don't have the actual cost of development of  
19 Multaq, right?

20 A. That's correct. Had Sanofi  
21 provided it, I would have incorporated it.

22 Q. And you feel good about estimating  
23 the amount of cost for Multaq, right?

24 A. I do.

1                   Q. Okay. So now let's turn over to  
2 profits, okay? In your expert report you  
3 calculated the profits from the years 2009 to  
4 2014, right?

5                   A. Correct, and I've also considered  
6 later years as well.

7                   Q. I'm talking about the opinions you  
8 served in your expert report. At that time you  
9 only included profit from 2009 to 2014, right?

10                  A. Correct, because the 2015 numbers  
11                   had not come out yet. I explained that  
12                   to you  
13                   at deposition.

14                  Q. Right. You didn't include any  
15 profits for 2015, right?

16                  A. Right. They came out after my  
17 expert report was served.

18                  Q. Or 2016?

19                  A. Not in my report, but I have  
20 considered them in response to arguments from  
21 Mr. Tate.

22                  Q. I'm talking about the opinions  
23 that you formed in this case and serve in your  
24 expert report that you, in your words, used your

1       best judgment to come to, right? When you  
2       served your expert report, you just included  
3       profits from 2009 to 2014, right?

4           A. Yes, for the reasons we've  
5       discussed.

6           Q. You didn't include any future  
7       profits in your analysis, right?

8           A. Not in the NPV analysis. I did  
9       consider Multaq's future opportunity.

10          Q. And in your professional judgment,  
11       the appropriate analysis for determining the  
12       cost of commercialization is to compare the  
13       costs to develop Multaq against the first six  
14       years of profitability, right? That was your  
15       best judgment?

16          A. I think one can do that. That  
17       evaluates whether Multaq has been a commercial  
18       success based on the objective evidence through  
19       present day. In addition, as I discussed on my  
20       direct, Multaq is unlikely to turn an economic  
21       profit even projecting into the future. So the  
22       conclusion is the same either way.

23          Q. We're trying to get to your  
24       professional judgment and your opinions you

1 provided in your expert report. Whether you  
2 want to change them after my deposition, that's  
3 a different story. As far as your professional  
4 judgment when you served your expert report, you  
5 just included profits from 2009 to 2014 and did  
6 not include any future profits, isn't that  
7 right?

8 A. For the expert report. And to be  
9 clear, Plaintiffs had not asserted any future  
10 sales in their analysis of commercial success,  
11 in Mr. Tate's opening report.

12 Q. All right. So you didn't include  
13 future profits, right? We can agree with that,  
14 amongst everything you've said, you have agreed  
15 that your professional opinion was only to  
16 include profits from 2009 to 2014, right?

17 A. For limiting to just my NPV  
18 analysis in my report, that's true, but of  
19 course I included Multaq's future opportunity.  
20 I discussed that in my report and in my  
21 testimony.

22 Q. Let's go back and see what the  
23 reference is that you rely upon say about how  
24 you should do the analysis, all right? Can

1 we -- we're going to go to JTX-241. If it's not  
2 in your book and you want a copy of it, I can  
3 hand it up, but perhaps you're familiar with  
4 this document. What is this document, JTX-241?

5                   A. This is one of the documents I  
6                   cite in my expert report. It's called

## 7 Returns

0       Introductions. You can see the authors here,  
1       DiMasi and Grabowski. These are authors that  
2       provide some of the widely cited literature on  
3       pharmaceutical R and D.

14 Q. This includes the Grabowski 2002  
15 reference, right?

16 A. It is, yes.

Q. You're familiar with this article?

18 A. Yes.

19 Q. You've relied on it before?

20 A. I have.

21 Q. Would it be fair to say you know  
22 it inside and out?

23 A. I know it very well.

24 Q. Okay. So let's turn to what

1       Grabowski says is the proper way to do the  
2       analysis. Can we turn to page 13? On Page 13  
3       of this article it says our basic procedure is  
4       as follows: For each knew drug in our sample  
5       worldwide sales profiles are constructed over  
6       the drugs product life cycle. Do you see that?

7           A. I do.

8           Q. Okay. And now let's turn to page  
9       16. At page 16 under the section that says  
10       life-cycle sales profiles it says the next task  
11       was to estimate future sales over the complete  
12       market life of these products. 20 years was  
13       chosen as the expected market life. Do you see  
14       that?

15           A. I do.

16           Q. You didn't do that in your  
17       analysis in your report, did you?

18           A. No.

19           Q. Thank you.

20           A. Because commercial success is a  
21       different question.

22           Q. So you didn't choose 20 years as  
23       the expected market life of Multaq, which is  
24       what Grabowski says to do, right?

1                   A. I'm sorry?

2                   Q. You didn't use 20 years as the  
3                   expected market life of Multaq in your analysis  
4                   which is what Grabowski says to do, right?

5                   A. I didn't use 20 years. We don't  
6                   know if Multaq will have patent protection that  
7                   long. That's part of what this litigation is  
8                   about. Generics could come on the market in two  
9                   years and those future sales and profits may not  
10                   materialize. They inherently have some degree  
11                   of subjective input to them.

12                   Q. But you didn't choose 20 years,  
13                   did you?

14                   A. No, for the reasons I indicated.

15                   Q. Okay. You didn't make any  
16                   estimation at all about the future sales of  
17                   Multaq in your analysis, did you?

18                   A. I have. I presented those to you  
19                   this morning.

20                   Q. No, I'm talking about in the  
21                   opinions that you served in your report, not the  
22                   ones you generated after my deposition. In the  
23                   report that you generated for this case that was  
24                   based on your best professional judgment, you

1 didn't estimate any future sales, did you?

2 A. I developed those opinions prior  
3 to deposition and I explained them to you.

4 Q. So you developed the opinions and  
5 then you didn't include any future sales in your  
6 report; is that what you are saying?

7 A. You're timing is backwards.

8 Q. Are there any future sales in your  
9 expert report?

10 A. I've already responded no for the  
11 reasons we have discussed.

12 Q. Okay. Thank you. Let's turn to  
13 Exhibit 235. Do you recognize this document?

14 A. I do.

15 Q. What is it?

16 A. It's a Cowen and Company market  
17 analyst report.

18 Q. This is one of those equity  
19 research documents, right?

20 A. It is.

21 Q. It's the kind of document you rely  
22 on in your work, right?

23 A. It is. I believe I cited this one  
24 specifically.

1                   Q. But this didn't show up in your  
2 direct examination, did it?

3                   A. No.

4                   Q. You cited other equity reports,  
5 right?

6                   A. In part, yes.

7                   Q. Okay. This document is dated --  
8 what's the date on this document?

9                   A. September 2015.

10                  Q. All right. And these Cowen equity  
11 research people, they were able to forecast  
12 future sales for Multaq, right?

13                  A. That's part of their report, yes.

14                  Q. They projected Multaq sales going  
15 up to 500 million euros, right?

16                  A. Yes. And as I indicated at  
17 deposition, I think that's an optimistic  
18 projection, particularly in light of the  
19 collection of expert reports that Mr. Tate and I  
20 have used for the NPV analysis.

21                  Q. But these Cowen people don't have  
22 any relationship to this litigation, do they?

23                  A. Not that I'm aware of.

24                  Q. They've got no incentive to argue

1 one way or the other, right?

2 A. Not that I'm aware of.

3 Q. They were just trying to provide  
4 their best information to their investors or  
5 whoever it is that receives the equity research,  
6 right?

7 A. That's fair.

8 Q. They are using their best  
9 professional judgment to put out their  
10 information, right?

11 A. You could describe it that way.

12 Q. All right. So let's turn to page  
13 271, see what they say. They estimate that  
14 Multaq sales have, and I think that funny little  
15 symbol is euros, right?

16 A. It is.

17 Q. 365 million euro in 2015. 415  
18 million euros in 2016. 440 million in 2017.  
19 465 million in 2018 and 515 million in 2020,  
20 right?

21 A. I see that. And as I've  
22 indicated, they are quite optimistic. You can  
23 see the 26 percent growth in 2015. We know  
24 that's wrong. Sales declined in 2015 worldwide,

1 even more controlling for inflation, so this is  
2 too optimistic and inconsistent with the other  
3 analyst reports that we've evaluated.

4 Q. This is one analyst report that  
5 suggests that Multaq sales are increasing,  
6 right?

7 A. Yes, but as I've indicated I  
8 disagree with what they projected.

9 Q. You can disagree. I'm not sure  
10 you're as unbiased as these equity research  
11 people. But one of the other points I think you  
12 made in your direct was one of the reasons you  
13 believed that there was a limited, I think that  
14 was your word, limited outlook for Multaq was  
15 because of the regulatory issues with regard to  
16 Pallas; is that right?

17 A. Correct.

18 Q. So you thought that was going to  
19 be a big problem with regard to the sales of  
20 Multaq going forward, right?

21 A. I would expect it to be, and  
22 that's borne out in the data which indicate flat  
23 sales since 2011.

24 Q. The references you rely on

1 characterize the outlook as not being good,  
2 right, is that fair to say, the ones you rely  
3 on?

4 A. They say what they say.

5 Q. They didn't provide any numbers.

6 In your direct testimony, you didn't suggest  
7 that actual sales were projected for Multaq from  
8 those references, did you?

9 A. Not the ones we looked at there,  
10 but I did consider those in the NPV analysis.

11 Q. So the references you rely on  
12 don't say what the projected sales of Multaq  
13 are, that's where we are, right?

14 A. Well, it depends on what part of  
15 the testimony you're asking about.

16 Q. Well, with regard to Pallas, these  
17 people at Cowen, they took Pallas into account,  
18 didn't they?

19 A. Yes, this was after Pallas had  
20 been released.

21 Q. In fact, if you look at the third  
22 lineup in the callout, it says despite  
23 termination of Pallas, the risk benefit of  
24 Multaq remains unchanged. Do you see that?

1                   A. I do.

2                   Q. So these people, who arguably are  
3                   probably the least biased we've seen, they don't  
4                   think Pallas has a negative effect, right?

5                   A. I don't know whether they're  
6                   biased or not, but they are definitely wrong,  
7                   and you can see that the projections in 2015 are  
8                   wrong.

9                   Q. Okay. So they took Pallas into  
10                  account and they believed that Multaq sales were  
11                  going to go up to 515 million euros in 2002. We  
12                  can agree on that, right?

13                  A. That's what they say.

14                  Q. Okay. Now, you mention these  
15                  blocking patent -- the blocking patent and the  
16                  NCE exclusivity, right?

17                  A. Yes.

18                  Q. And you rely upon your knowledge  
19                  of patent law and regulatory law for those  
20                  opinions, right?

21                  A. On my understandings, yes.

22                  Q. Right. If your knowledge of those  
23                  laws was wrong, then your opinions would not be  
24                  very strong, would they?

1 A. Depends on which part, I suppose.

2 Q. Okay. You don't have a law  
3 degree?

4 A. No.

5 Q. Never attended law school?

6 A. No. I'm an economist.

7 Q. When you search for case law in  
8 your current job, you use Google or Google  
9 Scholar, right?

10 A. I do, yes.

11 Q. You don't use Westlaw?

12 A. No, we don't have a subscription  
13 to that.

14 Q. You don't use Lexis, right?

15 A. No.

16 Q. And you've obtained your  
17 understanding of patent law through your  
18 professional experience working as an economist  
19 who frequently deals with intellectual property  
20 issues like patents, right?

21 A. Yes.

22 Q. Lawyers have at times explained  
23 the law to you?

24 A. They have.

1                   Q. You also obtained your  
2 understanding of patent law from your own  
3 reading on the subject and discussions with  
4 other professionals that are not attorneys,  
5 right?

6                   A. Yes.

7                   Q. You also rely upon phone  
8 discussions with your counsel in this case for  
9 your understanding of patent law, right?

10                  A. In part. It's one of many  
11 factors, yes.

12                  Q. But not the Sandoz or -- not the  
13 Defendants that are sitting here right now,  
14 right?

15                  A. Not those individuals  
16 specifically.

17                  Q. When did you first meet counsel  
18 that are at counsel table?

19                  A. It varies by person.

20                  Q. All right.

21                  MR. ROTHMAN: Your Honor, a lot of  
22 these questions are legal in nature and we  
23 certainly understand that the law is the purview  
24 of the Court, but I think as I've demonstrated

1       his analysis is based on his understanding of  
2       the law, so I'm going to be asking him questions  
3       that relate to that, not for purposes of  
4       educating the Court on the law, but educating  
5       the Court on what his understanding is of the  
6       law.

7                   THE COURT: Why don't you take a  
8       one-minute break and talk to Mr. Solander about  
9       how long you're going to be doing this. Go talk  
10      to Mr. Solander.

11                   MR. ROTHMAN: Sure.

12                   BY MR. ROTHMAN:

13                   Q. The '510 patent expires in 2016,  
14       right?

15                   A. That's my understanding.

16                   Q. And the NCE exclusivity expires in  
17       2014, right?

18                   A. Yes.

19                   Q. And you know that Gilead began  
20       developing a competitor Dronedarone product in  
21       2010 during the lifetime of the NCE exclusivity  
22       and the patent expiration, right?

23                   A. That's my understanding, it's a  
24       combination product.

1 MR. ROTHMAN: I have nothing  
2 further, Your Honor.

3 THE COURT: Thank you. Any  
4 redirect.

5 MS. CLAYTON: One quick question,  
6 Your Honor.

7 BY MS. CLAYTON:

13 MS. CLAYTON: Thank you. No  
14 further questions.

15 THE COURT: All right. Doctor  
16 McDuff, you may step down.

17 THE WITNESS: Thank you.

18 MR. SOLANDER: Just a housekeeping  
19 matter.

20 THE COURT: Okay. Sure.

1 history.

2 THE COURT: Okay. All right.

3 MR. McARDLE: Thank you, Your  
4 Honor.

5 THE COURT: Thank you both.

6 MS. RURKA: And nothing further  
7 from us, Your Honor.

8 THE COURT: All right. Is there  
9 anything more on your side?

10 MR. SOLANDER: No, Your Honor.

11 THE COURT: All right. So we'll  
12 recess -- actually -- so in any event, so we're  
13 done with the evidence. We've decided you're  
14 coming back at 3 o'clock to do closing  
15 arguments, so I'll see you then. We'll be in  
16 recess -- we'll be in recess, but could I just  
17 see the various people that were taking things  
18 away that I was giving things away at the end of  
19 the day yesterday up here for a second? But  
20 everybody else pretend I'm gone.

21 (Luncheon recess.)

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1 State of Delaware )  
2 )  
2 New Castle County )

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5 CERTIFICATE OF REPORTER

6

7 I, Stacy Ingram, Registered Reporter,  
8 Certified Shorthand Reporter, and Notary Public, do  
9 hereby certify that the foregoing record, Pages 808 to  
10 939 inclusive, is a true and accurate transcript of my  
11 stenographic notes taken on June 9, 2016, in the  
12 above-captioned matter.

13

14 IN WITNESS WHEREOF, I have hereunto set my  
15 hand and seal this 9th day of June 2016, at  
16 Wilmington.

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18

19 /s/ Dale C. Hawkins

20 Dale C. Hawkins, RMR

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